



**DISCIPLINED  
GROWTH**

24 APRIL 2026

# INVESTOR PRESENTATION Q1 2026 RESULTS

**#BLEND2030: SOLID START,  
ATTRACTIVE PIPELINE VISIBILITY**



**Analyst and Investor  
video call**  
Friday 24 April 2026  
10AM CET

**JOIN**

Discover our  
performance,  
strategy, and key  
milestones

Access the report

Discover the  
Annual Report  
**2025**

ACCESS THE REPORT



# Table of contents

1

Introduction

---

2

Key highlights Q1 2026

---

3

Growth plan #BLEND&EXTEND2030

---

4

Outlook 2026

---

5

Market insights

---

6

Activity report

---

7

Property report

---

8

Financial results

---

9

WDP share

---



# RESPONSIVE

# 01

## INTRODUCTION ON WDP

# WDP Developing critical supply chain infrastructure

Towards a core €10bn+ European logistics platform

## IRREPLICABLE PORTFOLIO

### Unique core European platform

- Pure-play integrated logistics real estate developer-investor model
- Large, diversified & high-quality portfolio
- Dense European network across key corridors
- Granular tenant base
- Client-centric focus
- Regional leadership through scale & density

## ATTRACTIVE RISK/REWARD PROFILE

### Decade-long track record of strong total returns

- Inflation-plus rental growth
- Superior delivery of strong EPS & NAV growth
- Attractive development exposure
- Focus on profitability, cash flow growth & operational excellence
- Unmatched industry track record

## NET INVESTOR WITH EXECUTION POWER

### Positioned to capitalize on growth opportunities

- In-house development machine
- Embedded value creation in portfolio
- Local market expertise in each market, reflecting expertise and deep-rooted network
- Supported by strong balance sheet and financial discipline

## GROWTH BACKED BY ROBUST MARKET FUNDAMENTALS

### Attractive market dynamics

- Essential logistics infrastructure
- Critical role of urban logistics
- Structural demand (supply chain optimization, omni-channel, & near-shoring)
- Rising barriers to entry (land, permitting, power)
- Integrated energy solutions
- Decarbonizing the supply chain

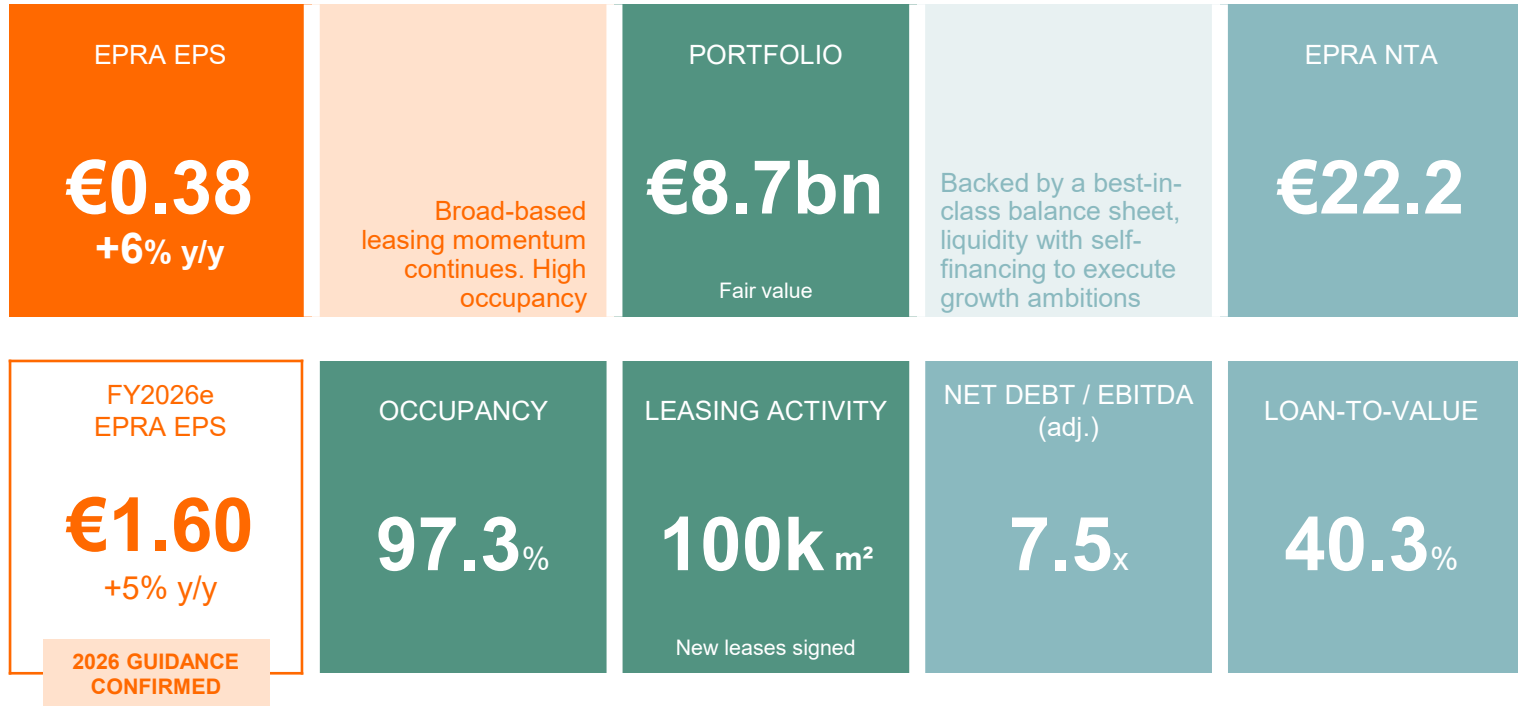
02

**KEY HIGHLIGHTS**  
**Q1 2026**

EFFECTIVE

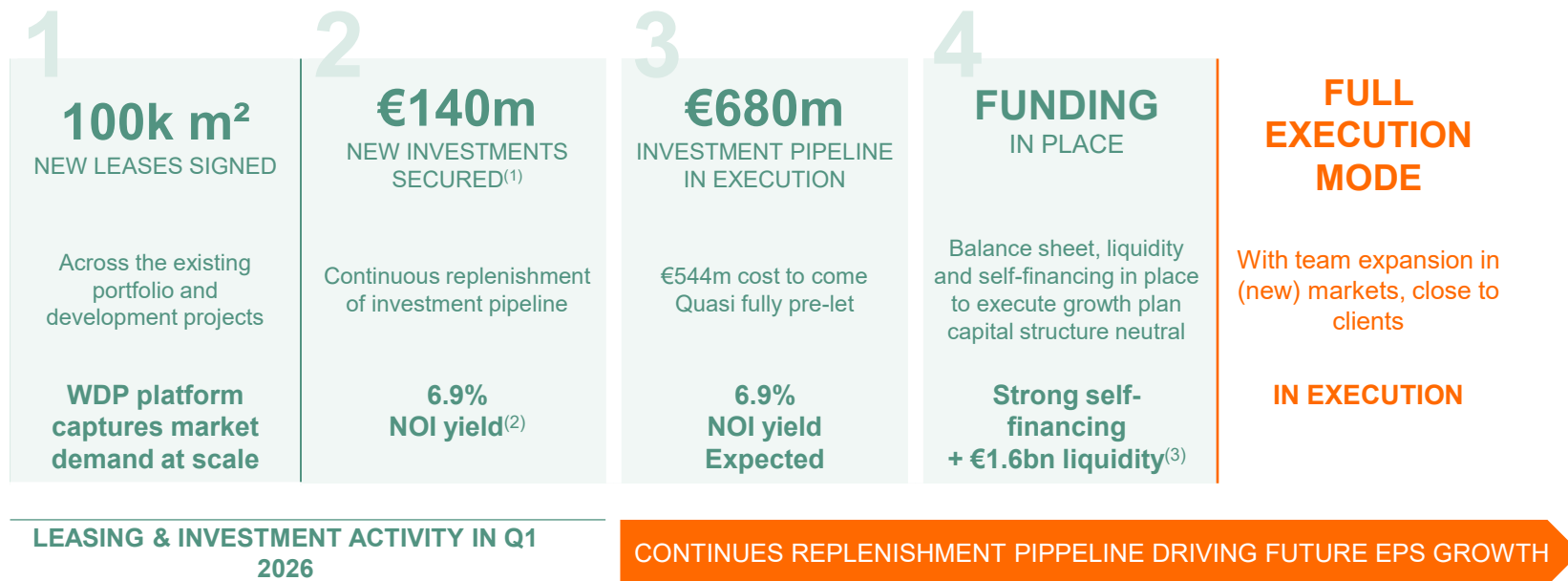
# Q1 2026 Strong start, attractive pipeline visibility

Effective multi-driver approach results in underlying ERPA EPS growth of +6%



# Q1 2026 Towards a €10bn+ core European platform

Continuation of diverse leasing activity and strong execution of investment plan



1. Net of disposals.  
 2. NOI yield is defined as the net operating income (gross rental income minus non-recoverable operating expenses) divided by the total investment made.  
 3. €1.6bn in unused credit facilities excluding €250m – €300m p.a. in expected equity strengthening through retained earnings, stock dividend and contributions in kind.

# 03

# READY

## #BLEND&EXTEND2030

STATUS UPDATE

BREDA, NL

# HORIZON 2030

*Building the platform of tomorrow*

**AMBITION**  
**2030**

**WITH A  
CLEAR  
GOAL**



**SCALE INTO AN INTEGRATED EU PLATFORM**  
Provide total supply chain infra solutions

**WITH A  
CLEAR  
FOCUS**



**DELIVER ABOVE-AVERAGE GROWTH, WITH A  
BELOW-AVERAGE RISK PROFILE**  
Through scale, EPS growth & strong total returns, and a  
proven multi-driver growth model (#BLEND)

# #BLEND & EXTEND2030

**BUILD**

Capture robust structural demand

**LOAD**

Pre-let developments, selective acquisitions & new markets

**EXTRACT**

Rental growth and active asset management

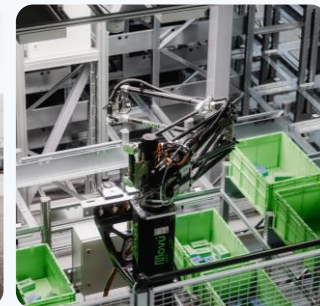
**NEUTRALIZE**

Total energy solutions decarbonizing logistics supply chain

**DISCIPLINED**

Robust balance sheet & risk-adjusted capital allocation

A proven & scalable multi-driver growth model, driving long-term EPS growth



# #BLEND&EXTEND2030

Long-term targets based on a proven blueprint for strong total returns

2030 targets per share (vs.2025 base year) of at least



**~8x**  
NET DEBT/EBITDA (ADJ.)

**~40%**  
LOAN-TO-VALUE

**A3**  
MOODY'S ISSUER RATING

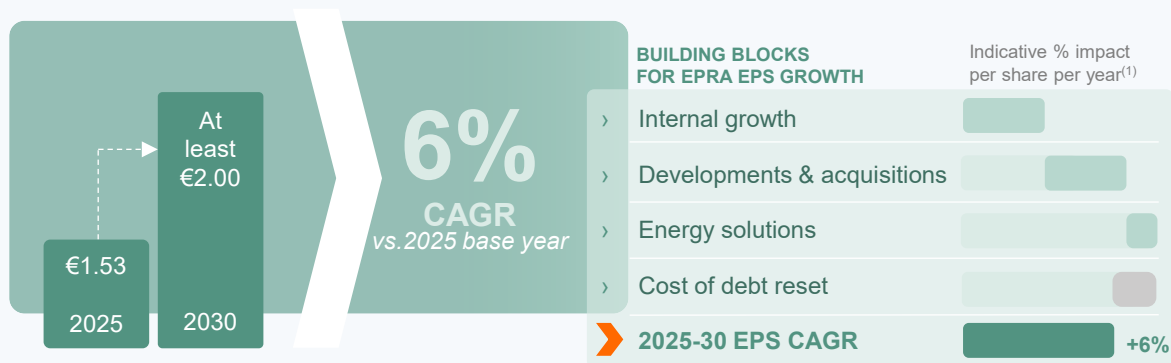
BASED ON

- > €500m capex p.a
- > Self-financing capacity
- > Top-tier credit strength

1. Total accounting return (TAR) is calculated as yearly EPRA NTA growth including gross dividends distributed.

# #BLEND&EXTEND2030

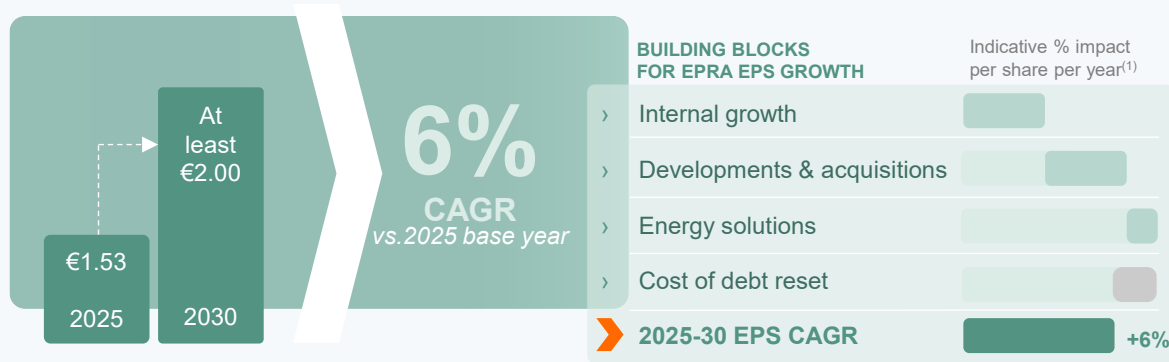
Building blocks of an ambitious, resilient 6% p.a. cash flow growth expected over 2026-30



1. Indicative average impact per share of the building blocks over the period 2026-30. This should not be interpreted as a linear execution of the growth path.

# #BLEND&EXTEND2030

Building blocks of an ambitious, resilient 6% p.a. cash flow growth expected over 2026-30



## Key assumptions

- Short-term gradual recovery in demand, long-term structural demand drivers sustained
- Stable operating metrics (high occupancy, long lease terms and high client retention)
- Maintain high operating margin of >90% through cost discipline
- › Internal growth | 100% CPI-linked leases, rent reversion, cost effectiveness & active asset management
- › Developments & acquisitions | €500 million p.a. at attractive risk-adjusted returns
- › Energy solutions | revenue from energy investments to double towards 50 million euros by 2030
- › Cost of debt reset | This includes a manageable and gradual cost of debt reset: an organic impact (i.e. calculated at constant debt level) of cumulatively +85bps in cost of debt towards 2030 due to hedge maturities, partly offset by the positive A3-rating credit spread optimisation, with half of the impact only effective as from 2030 <sup>(1)</sup>

1. Based on the forward interest rate curve per 31.12.2025 and A3 Moody's credit rating.

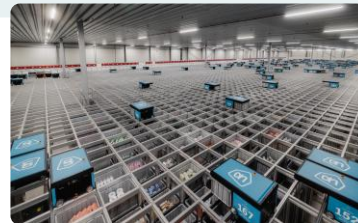
## #BLEND&EXTEND2030 | BUILD

*Structural tailwinds*

Robust demand  
drivers

**Capitalize on  
internal & external  
growth  
opportunities**

- › Short-term: demand normalizing with a gradual recovery in take-up
- › Structural: omnichannel growth, supply chain reconfiguration, and electrification-driven infrastructure
- › Supply-constrained markets: low vacancy, low speculative supply, land scarcity & power constraints



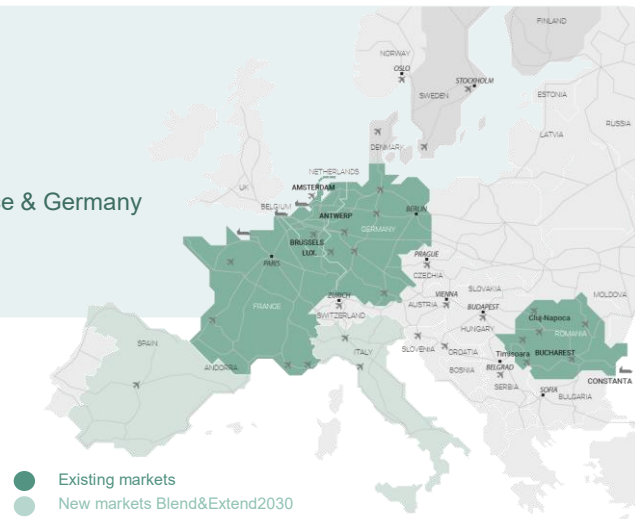
## #BLEND&EXTEND2030 | LOAD

*Development & acquisition opportunities in existing and new markets*

€500m capex  
guidance p.a.  
**AT ATTRACTIVE  
RISK-ADJUSTED  
RETURNS<sup>(1)</sup>**

Broader country mix:

- › Existing markets (with Romania <20%)
- › Further strengthen market share in France & Germany
- › Establish presence in Spain & Italy



1. Targeted returns are aligned with the cost of capital, as for example reflected by the average NOI-yield of the investment pipeline in execution of 6.8% in the current market environment.

## #BLEND&EXTEND2030 | EXTRACT

*Strong total return potential*

Inflation-plus  
like-for-like  
**EMBEDDED VALUE  
CREATION THROUGH  
INTERNAL GROWTH  
LEVERS**

- › Indexation (**fully CPI-linked leases<sup>(1)</sup>**) and capturing rent reversion (**9%** under-rented portfolio)
- › Cost effectiveness (maintenance of >90% operating margin)
- › Active asset management initiatives

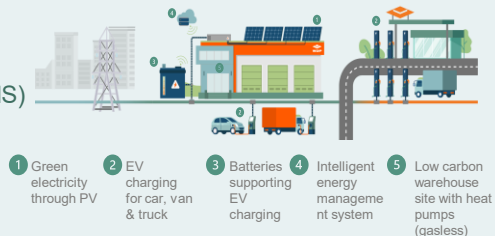


# #BLEND&EXTEND2030 | NEUTRALIZE

More than a warehouse: scale that generates power

Energy-as-a-service  
**REVENUE TO DOUBLE TO €50M BY 2030<sup>(1)</sup>**

- › Solar PV: maximizing rooftop capacity
- › On-site efficiency solutions (e.g. LED, heat pumps, EMS)
- › Battery energy storage systems
- › EV-charging infrastructure



1. Earnings contribution will be gradual and non-linear, reflecting the high project complexity and external factors such as permitting, grid-connection, lead times as well as lower energy prices. Including 7m euros in annual income from green certificates related to projects in Belgium completed before 2013, maturing gradually in 2028-32.

# #BLEND&EXTEND2030 | DISCIPLINED

*Strong financial position and strict capital allocation*

Strong self-financing capacity  
**INTERNALLY FUNDED CAPEX  
€500M P.A.**

- › Strong recurring equity strengthening in place of €250-300m p.a.
- › Via retained earnings, optional dividend and contributions in kind
- › Enabling internally funded capex of €500m p.a. (including debt within WDP's leverage targets)
- › Manageable and gradual cost of debt re-set: +85bps in cost of debt by 2030<sup>(1)</sup>

Based on top-tier credit quality

**A3**  
Moody's

Stable outlook

**~8x**

Net debt / EBITDA (adj.)

**~40%**

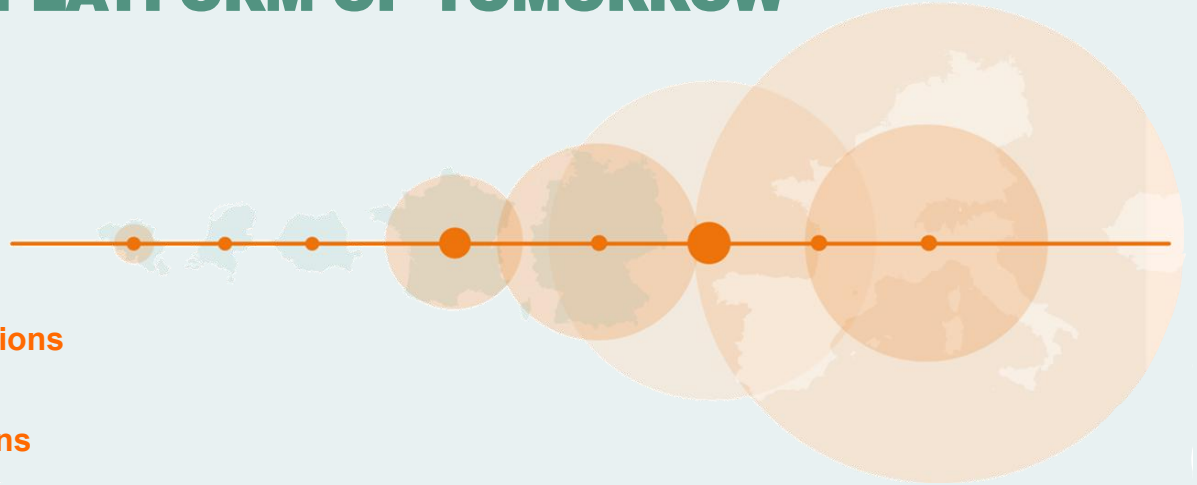
Loan-to-value

1. Based on the forward interest rate curve per 31.12.2025 and A3 Moody's credit rating. See slide 52. The cost of debt reset is only gradual thanks to the effective hedging in place. As a result, the average cost of debt is expected to gradually increase from 2.40% to 3.25% in 2030 (at constant debt level per 31.12.2025).

# BUILDING THE PLATFORM OF TOMORROW

From regional  
leader to a core  
€10bn+ European  
platform

- › Scale & cross-border solutions
- › Profitable & efficient
- › Enabling strong total returns
- › Superior access to capital



A large, light-colored concrete beam is being lifted by two heavy metal chains. The chains are attached to blue and yellow lifting hardware. The beam is angled upwards from the bottom left towards the top right. The background is a clear blue sky with some light, wispy clouds. A semi-transparent light blue horizontal band is overlaid across the middle of the image, containing the text.

**DELIVERING TODAY, WITH A VISION FOR TOMORROW**  
**Above-average growth, with a below-average risk profile**

RESPONSIVE

04

OUTLOOK 2026

# Outlook 2026

Confirmed outlook of +5% EPS and DPS growth

**2026**  
**GUIDANCE**  
**CONFIRMED**

+5% y/y

€1.60

EPS (EPRA)

+5% y/y

€1.29

DIVIDEND PER SHARE

Underlying assumptions:

- Impact from developments and acquisitions in 2025-26
- Like-for-like rental growth of around 2%
- A stable and strong occupancy rate of minimum 97%, in line with the long-term average
- Net debt / EBITDA (adj.) of ~8x and a loan-to-value of ~40% (based on the current portfolio valuation)
- Average cost of debt of 2.5%

05

Market insights

FEED

# Fundamentals support demand for logistics space

*Sustained structural demand drivers*

**Outbound demand to grow at a normalised pace**

OUTBOUND

Digital economy & omnichannel  
Cold storage & specialization  
Last-mile & reverse logistics

**Inbound demand in response to supply chain resilience**

INBOUND

Optimisation of distribution networks  
(Re-)near-shoring & diversification  
Temporary demand & Strategic stock

**Increased focus on ESG and electrification**

ESG

Electrification and on-site renewable energy infra  
Decarbonization & circularity  
Brownfield redevelopments and facility upgrades to promote efficiency  
ESG legislation & emission targets

## Challenges

Power & grid connectivity

Land scarcity

More stringent regulation

Labour shortages

Omni-present volatility impacting decision-making

# Market insights

*Strong structural foundation, supply discipline and land scarcity with a gradual recovery in tenant demand*

**Structural demand remain strong:** a.o. e-commerce, urban logistics and supply chain resilience are reshaping Europe's logistics needs

**Demand normalising** with selective recovery broadening into larger units

**Low vacancy, constrained speculative supply and structural land scarcity,** reinforced by power & zoning constraints, supporting rental growth

**Robust market fundamentals reflect critical role of logistics infrastructure**

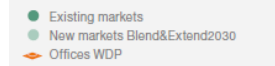
The Netherlands	24Q4	25Q4
Vacancy (%)	4.3	5.2
Prime yield (%)	4.8	4.8
Prime rent (€/m <sup>2</sup> pa)	110	120
Take-up <sup>1</sup> (000m <sup>2</sup> )	1,175	1,560

Belgium - Luxembourg	24Q4	25Q4
Vacancy (%)	4.5	4.8
Prime yield (%)	5.0	4.8
Prime rent (€/m <sup>2</sup> pa)	75	80
Take-up <sup>1</sup> (000m <sup>2</sup> )	875	710

France	24Q4	25Q4
Vacancy (%)	5.3	6.3
Prime yield (%)	4.9	4.9
Prime rent (€/m <sup>2</sup> pa)	84	89
Take-up <sup>1</sup> (000m <sup>2</sup> )	3,300	3,200

Germany	24Q4	25Q4
Vacancy (%)	3.2	3.6
Prime yield (%)	4.4	4.4
Prime rent (€/m <sup>2</sup> pa)	122	132
Take-up <sup>1</sup> (000m <sup>2</sup> )	4,900	5,200

Romania	24Q4	25Q4
Vacancy (%)	4.0	3.8
Prime yield (%)	7.5	7.5
Prime rent (€/m <sup>2</sup> pa)	57	57
Take-up <sup>1</sup> (000m <sup>2</sup> )	650	640



1) Trailing twelve months.  
Source: Broker reports

# Focused strategy, adapted to capital market cycle

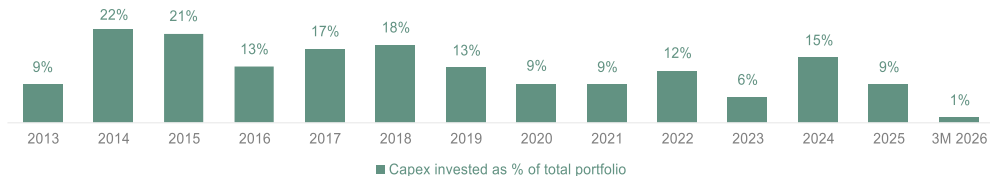
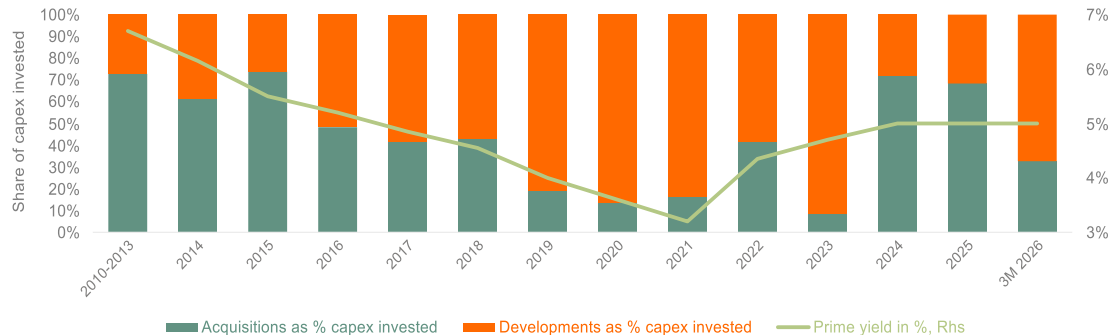
*Unmatched track record of execution in each phase of the capital cycle*

**Integrated developer-investor model:** majority of WDP portfolio developed in-house on a pre-let basis, value-add acquisitions and strategic platform expansion

**Net-investor navigating the entire value curve:** focus on attractive returns without undue risk taking

**Selective capital deployment** in each phase of the capital cycle

Share of CAPEX invested



**STABLE GROWTH  
FOCUSED ON  
LONG-TERM  
VALUE CREATION**

# EFFECTIVE

# 06

## ACTIVITY REPORT

Lokeren, BE

# Q1 2026 New investments secured

## Investments secured in Q1 2026

Location	Tenant	(Planned) delivery date	Lettable area (in m <sup>2</sup> )	Investment budget (in € m)	NOI yield	Pre-leased
BE	Antwerp	Fully let	1Q28	22,600		
RO	Sibiu	Siemens	4Q27	14,950		
RO	Deva	Auchan	4Q26	9,442		
RO	Bucharest - Stefanestii	Auchan	2Q27	14,180		
<b>New pre-let projects under development</b>			<b>61,172</b>	<b>85</b>	<b>7.5%</b>	<b>100%</b>
FR	Le Havre	Seafrigo Group	1Q26	16,000		
LU	Dudelange / Contern*	Various tenants	1Q26	62,000		
<b>Acquisitions</b>			<b>78,000</b>	<b>101</b>	<b>6.4%</b>	<b>100%</b>
<b>Total new investments</b>			<b>139,172</b>	<b>185</b>	<b>6.9%</b>	<b>100%</b>
LU	Foetz*	Various tenants	1Q26	-17,500		
<b>Divestment</b>			<b>-17,500</b>	<b>-56</b>		
<b>Total, net of disposal</b>			<b>121,672</b>	<b>130</b>		

\* The investment/divestment presented for the Luxembourg transactions reflect the property values of the underlying share swaps.<sup>(2)</sup>

Location	Acquisition date	Area (in m <sup>2</sup> )	Investment budget (in million euros)	
RO Bucharest - Stefanestii	Land reserves	1Q26	220,735	8
<b>Total</b>			<b>220,735</b>	<b>8</b>

During the first quarter of 2026, these investments were either executed and added to the standing portfolio, or further incorporated into the €680 million investment pipeline in execution per 31 March 2026.



Capex **€140m<sup>(1)</sup>** NOI yield **6.9%<sup>(2)</sup>**

1. Net of disposals.
2. Net of disposals, excluding land reserves.
3. See the [press release](#) of 31 March 2026.

# DEEPENING PARTNERSHIP WITH SEAFRIGO IN PORT OF LE HAVRE

## New: sale-and-leaseback with Seafrigo

- ✓ €23m investment • sale-and-leaseback with seafrigo
- ✓ 27 years triple net • 100% occupied
- ✓ 16,000 m<sup>2</sup> of GLA, 2,000 m<sup>2</sup> expansion potential
- ✓ Grade A cold storage & refrigerated warehouse

## Total cluster in France's main container terminal

- ✓ €81m investment<sup>1</sup> • 3 buildings & yard leased to Seafrigo
- ✓ 6.8% NOI yield • over 12 years triple net lease • 100% occupied
- ✓ 81,000 m<sup>2</sup> of GLA, and 40,000 m<sup>2</sup> container yard
- ✓ Grade A, BREEAM certified, prime multimodal location



1. Including a 58 million euros Seafrigo acquisition in 2025. See the [press release](#) of 6 January 2026.

# Q1 2026 Execution of the investment pipeline

Completed projects and executed acquisitions that have become income-generating during the year



Zwolle, NL

**TOTAL PROJECTS  
DELIVERED &  
ACQUISITIONS  
EXECUTED  
Q1 2026<sup>(1)</sup>**

**140,000m<sup>2</sup> GLA**

- €160m • 100% occupied
- 6.6% NOI yield<sup>(2)</sup>
- 13y average lease duration
- >90% Western Europe

Pre-let developments delivered  
**78,000m<sup>2</sup> GLA**

---

Acquisitions executed<sup>(1)</sup>  
**60,000m<sup>2</sup> GLA**

---

Land reserve replenishment  
**220,000m<sup>2</sup> GLA**



**Disciplined pipeline execution at compelling returns,  
driving cash flow visibility & future potential**

1. Net of disposal.  
2. Excluding disposals and land reserves.

# €13M FUTURE- PROOF BROWNFIELD DEVELOPMENT



Raamsdonkveer, NL

## CAPITAL RECYCLING – UNLOCKING VALUE IN THE EXISTING PORTFOLIO

- ✓ €13m investment
- ✓ 10,000 m<sup>2</sup> brownfield
- ✓ State-of-the-art reconversion

## FUTURE-PROOF OFF-GRID ENERGY

- ✓ Gasless & off-grid energy solution
- ✓ Highest energy class A+++++
- ✓ Solar PV, BESS & smart meter
- ✓ Low-emission generator for continuous energy supply

## TOTAL RETURN POTENTIAL

- ✓ Value creation through in-house redevelopment
- ✓ BREEAM certification
- ✓ Critical energy infrastructure
- ✓ Reduced total cost of operation



# Q1 2026 €680 million investment pipeline in execution

Robust pipeline in execution provides strong cash flow visibility<sup>(1)</sup>

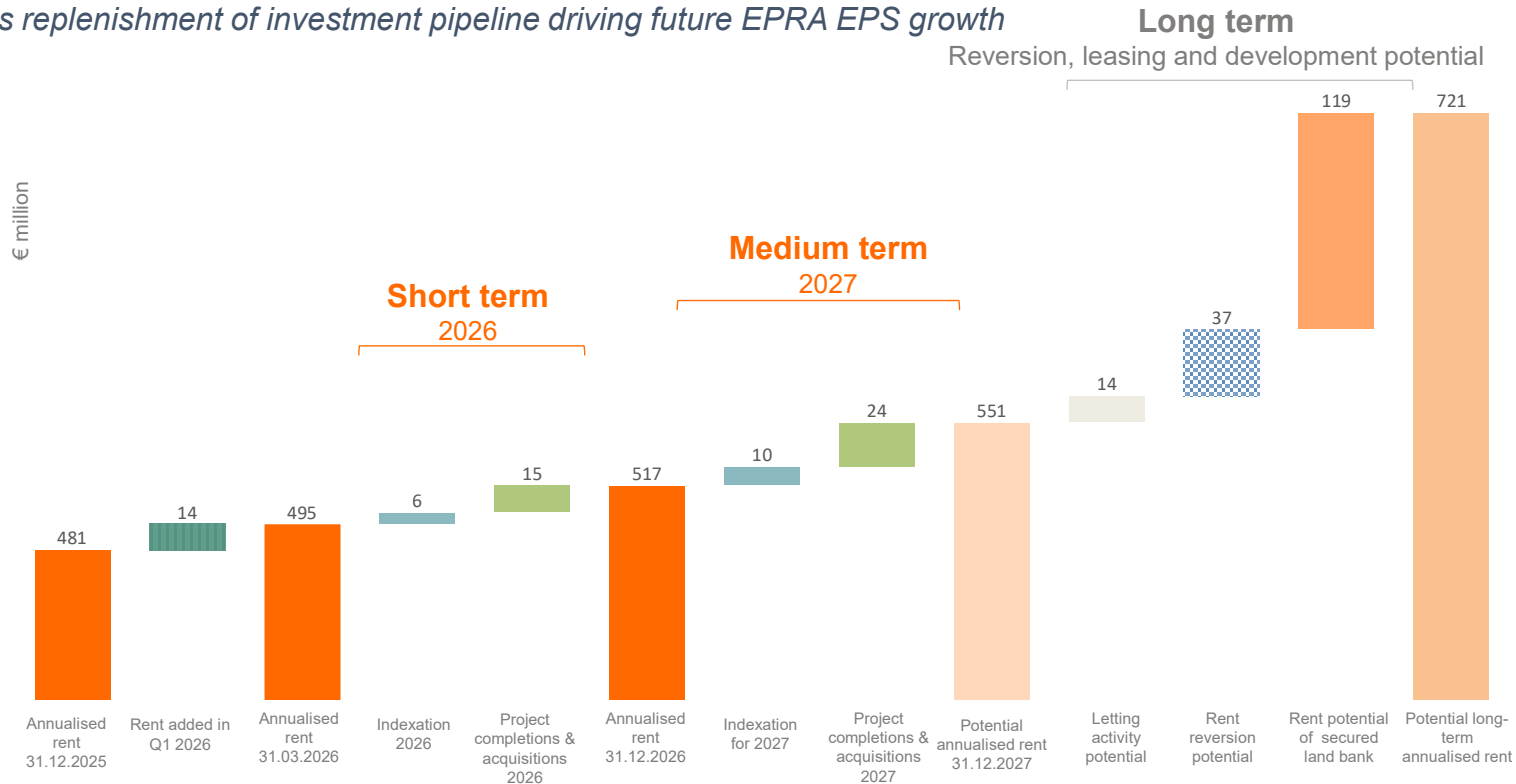
Location	Tenant	Planned delivery date	Lettable area (in m <sup>2</sup> )	Investment budget (in € m)	Cost to date (in € m)	Cost to come (in € m)	NOI yield (in %)	Pre-leased (in %)
BE Gent	Beersselect	3Q26	3,955	3				
BE Lokeren	KDL	2Q27	17,924	20				
BE Various	WWRS + in commercialisation*	2Q26	7,179	2				
BE Grimbergen	In commercialisation	1Q27	53,500	25				
BE Asse - Mollem	Lactalis	4Q26	1,524	4				
BE Antwerpen	Fully let	1Q28	22,600	54				
FR Vendin-le-Vieil	In commercialisation	4Q26	14,779	10				
NL Kerkrade	In commercialisation	4Q27	13,735	14				
NL Zwolle	Scania	3Q27	39,000	45				
NL Schiphol	In commercialisation	4Q27	22,507	21				
NL Raamsdonkveer	In commercialisation	3Q26	10,300	13				
NL Sibiu	Siemens	4Q27	14,950	14				
RO Timisoara	Fully let	2Q26	33,455	24				
RO Bucharest - Dragomiresti	Aquila	1Q27	47,231	44				
RO Deva	HAVI	1Q27	5,924	4				
RO Deva	Auchan	4Q26	9,442	8				
RO Cluj-Apahida	Dr. Max	2Q27	10,827	9				
RO Bucharest - Stefanestii	Action	4Q26	54,000	40				
RO Bucharest - Stefanestii	Auchan	2Q27	14,180	9				
RO Bucharest - Stefanestii	Aggreko	4Q27	1,200	2				
RO Bucharest - Stefanestii	FAN Courier Group	3Q27	32,000	23				
<b>Projects under development</b>			<b>430,212</b>	<b>386</b>	<b>89</b>	<b>297</b>	<b>7.5%</b>	<b>80%</b>
FR Bollène	Boulangier/other	4Q26	76,077	96				
NL Zwolle	Fully let	4Q27	18,700	24				
NL Zwolle	Scania Production	4Q26	14,300	23				
NL Nijverdal	Ten Cate	2Q27	41,000	43				
<b>Acquisition of real estate</b>			<b>150,077</b>	<b>186</b>	<b>23</b>	<b>163</b>	<b>5.8%</b>	<b>100%</b>
Group Investments in Energy	Battery park	4Q29		40			~10-15% IRR	
Group Investments in Energy	Solar panels	1Q27		65			~8% IRR	
Group Investments in Energy	Charging hubs	3Q26		4			~10% IRR	
<b>Energy investments</b>			<b>N.R.</b>	<b>109</b>	<b>24</b>	<b>84</b>	<b>~10% IRR</b>	
<b>Total pipeline in execution</b>			<b>580,289</b>	<b>681</b>	<b>137</b>	<b>544</b>	<b>6.9%</b>	<b>86%</b>

\*Joint venture

1. NOI yield excludes energy projects.

# Annualised rent potential as leading indicator for future earnings growth<sup>(1,2)</sup>

Continuous replenishment of investment pipeline driving future EPRA EPS growth



1. The information in this chart is not construed as a profit forecast or guidance of any kind and should therefore not be read as such and is thus solely intended for illustrative purposes. It depicts the short- and medium-term impact of indexation based on economic forecasts and the impact of the committed development pipeline as well as the theoretical potential of rent reversion, letting activities and rent from buildable surface of uncommitted projects on the land bank.
2. Assumption based on 5y inflation swap of 2%.

# Future development potential

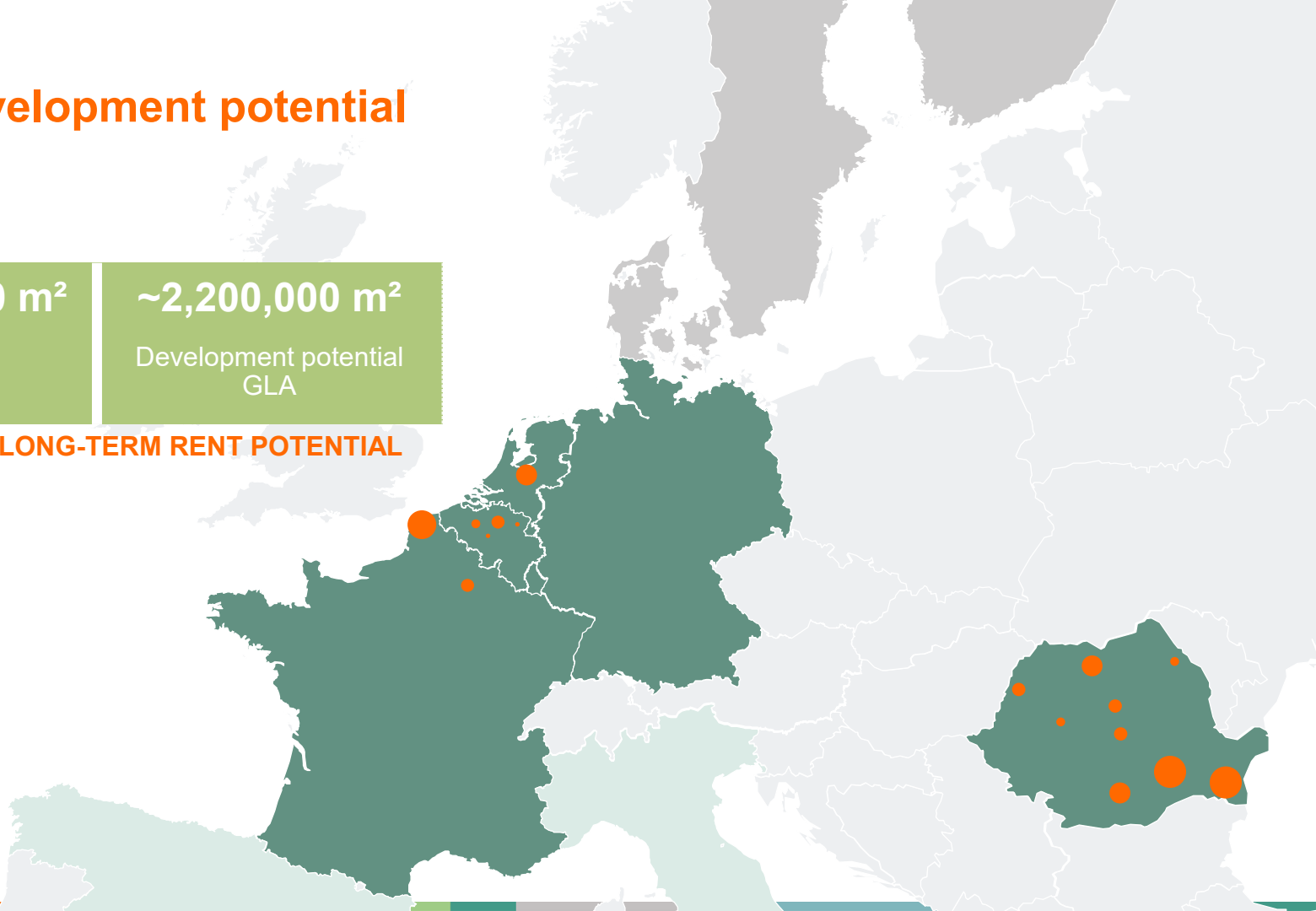
~5,200,000 m<sup>2</sup>

Land bank

~2,200,000 m<sup>2</sup>

Development potential  
GLA

€119 MILLION LONG-TERM RENT POTENTIAL



# WDP Energy: the logistics powerhouse

*Integrated energy solutions for future logistics*



## Solar panels

- › Maximizing rooftop solar PV
- › Current capacity: 263 MWp
- › 93 MWp under installation
- › Gradual delivery by Q4 2027
- › Investment: €65m
- › Target IRR: ~8%



## Mobility solutions

- › 2 truck charging hubs
- › 14 truck charging points
- › Charging capacity: 2 MW
- › Investment: €4m
- › Delivery: 2026
- › Target IRR: ~10%



## Battery energy storage

- › Front-of-the-Meter BESS
- › Permit & grid connection obtained
- › Total capacity: 60 MW
- › Energy storage capacity: 240 MWh
- › Investment: €40m
- › Delivery date: end-2029
- › Target IRR: ~15%



## Green retrofits

- › 120,000 m<sup>2</sup> logistics campus
- › Retrofit focused on energy efficiency
- › Electric heat pump & smart metering
- › Investment: €3m
- › Delivery: 2026
- › Enabled ERV & rent growth

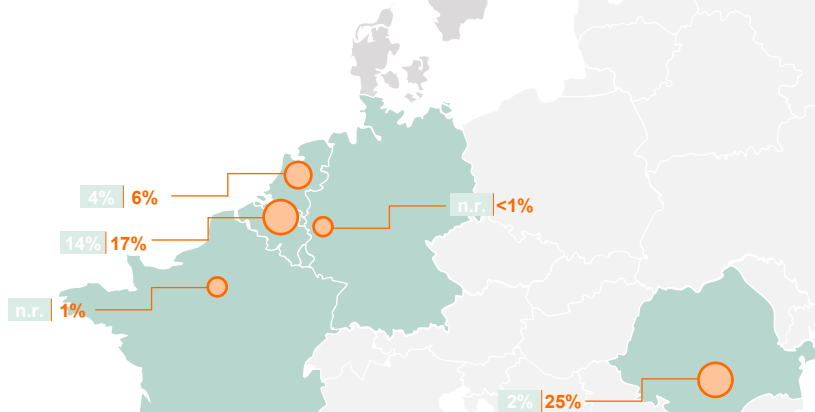
# 07

## PROPERTY REPORT

BUCHAREST, RO

# Developing essential supply chain infrastructure

Towards a core €10bn+ European platform



WDP market share  
2015 | Q1 2026



HIGH-QUALITY, DIVERSIFIED PLATFORM	
€8.7bn	5.7y
Fair value portfolio	WAULT
97.3%	€495m
Occupancy rate	Annualised rents

## POSITIONED TO UNLOCK LONG-TERM VALUE POTENTIAL

5.4%	100 %	€680m
EPRA Net Initial Yield	CPI-linked leases	Pipeline in Execution
6.1%	7%	2.2m m <sup>2</sup>
Net Reversionary yield	Reversionary potential	GLA Development potential

## WDP PORTFOLIO

8.9 million m<sup>2</sup> GLA lettable area

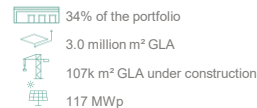
430k m<sup>2</sup> GLA under construction

263 MWp solar capacity installed

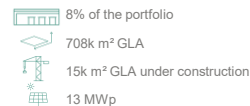
### The Netherlands



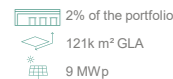
### Belgium – Luxembourg



### France



### Germany



### Romania



# Portfolio fair value split<sup>(1)</sup>

## Investment properties

Fair value  
€/m<sup>2</sup>  
**955**

	Belgium	The Netherlands	France	Germany	Luxembourg	Romania	Total
Number of lettable sites	115	115	22	3	6	83	344
Gross lettable area (in m <sup>2</sup> )	2,844,988	3,053,377	708,044	121,207	179,028	2,000,107	8,906,751
Land (in m <sup>2</sup> )	5,190,271	5,030,266	1,821,046	204,309	313,805	9,313,057	21,872,754
Fair value (in million euros)	2,611	3,165	724	161	239	1,624	8,523
% of total fair value	31%	37%	8%	2%	3%	19%	100%
% change in fair value (YTD)	0.1%	0.4%	0.0%	0.0%	-0.9%	0.0%	0.2%
Vacancy rate (EPRA)	4.6%	0.4%	2.5%	0.0%	0.9%	4.9%	2.7%
Average lease length till break (in y)	5.5	5.9	6.8	4.0	4.4	5.6	5.7
WDP gross initial yield	5.8%	6.0%	5.3%	5.2%	6.6%	8.4%	6.3%
Effect of vacancies	-0.3%	0.0%	-0.1%	0.0%	-0.1%	-0.4%	-0.2%
Adjustment gross to net rental income (EPRA)	-0.3%	-0.4%	-0.2%	-0.1%	-0.5%	-0.6%	-0.4%
Adjustments for transfer taxes	-0.1%	-0.5%	-0.2%	-0.4%	-0.4%	-0.1%	-0.3%
EPRA net initial yield	5.1%	5.1%	4.8%	4.8%	5.7%	7.3%	5.4%

<sup>1</sup> Financial performance indicator calculated according to EPRA's (European Public Real Estate Association) Best Practices Recommendations. Please see [www.epra.com](http://www.epra.com).

<sup>2</sup> Excluding solar panels.

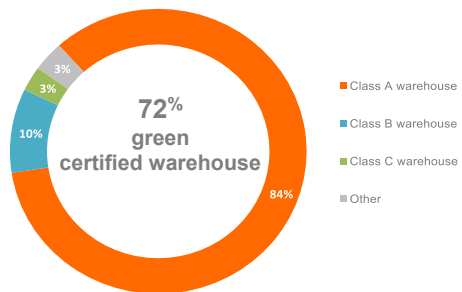
<sup>3</sup> Calculated by dividing the annualised contractual gross (cash) rents and the rental value of the unlet properties by fair value. The fair value is the value of the property investments after deduction of transaction costs (mainly transfer tax).

1. Excluding energy assets and including projects, land reserve and assets held for sale. Including the proportional share of WDP in the portfolio of the joint ventures. In the IFRS accounts, those joint ventures are reflected through the equity method.

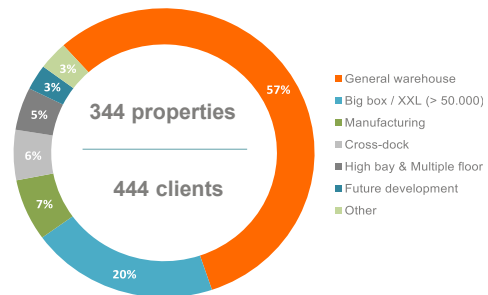
# Large, diversified and high-quality portfolio

Best-in-class portfolio comprising of class A assets

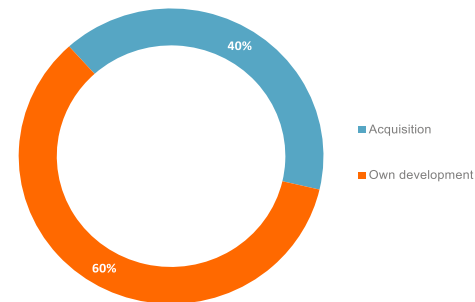
BREAKDOWN OF FAIR VAUE BY QUALTY DIVISION OF THE PROPERTY



BREAKDOWN OF FAIR VALUE BY TYPE



BREAKDOWN BY TYPE OF GROWTH



58% share of property portfolio suitable for urban logistics<sup>(2)</sup>

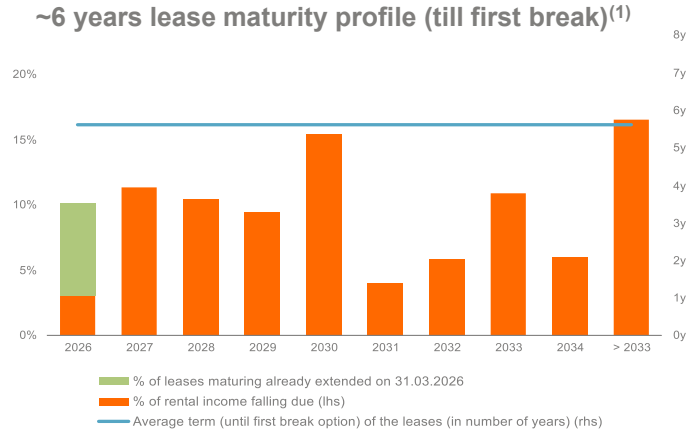
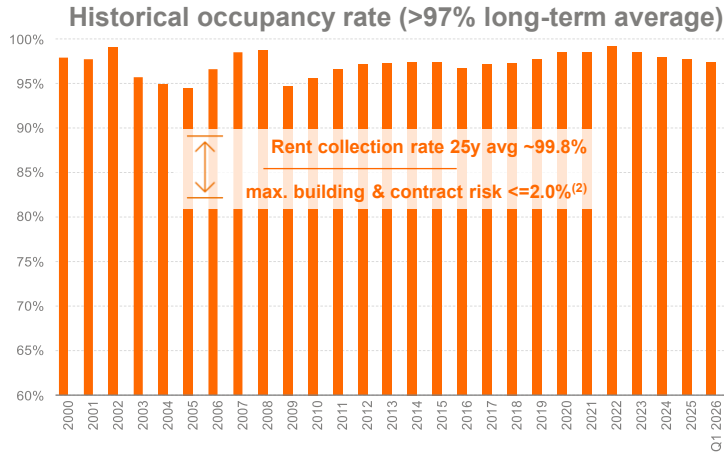


- Located on strategic multi-modal logistics corridors and diversified (region, industry and tenant)
- Robust building quality, integrating sustainability & flexibility throughout lifecycle
- Growing and diversified portfolio with integrated property management to tailor clients needs

1. This refers to BREEAM and EDGE certified warehouses within the WDP portfolio

# Robust and well spread cash flow profile

Outstanding cash flow visibility from a resilient tenant and lease profile in a market characterized by scarcity



Inflation proof-cash flow

**100%**  
CPI-linked lease agreements

**7%**  
Rent reversion potential

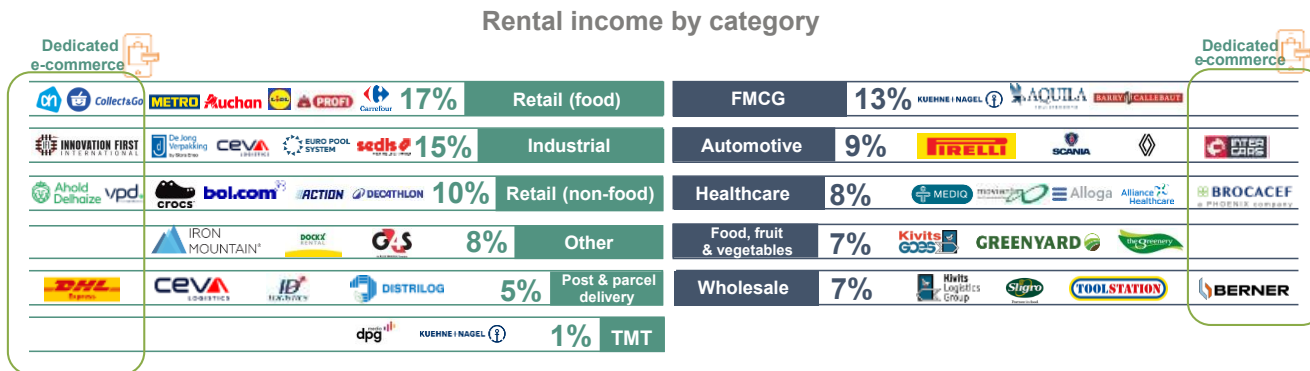


- Near full occupancy rate (97.3%) & resilient cash flow spread over ~6y first break (~7y final break)
- 100% CPI-linked lease agreements providing inflation-proof cash flow with strong guarantees in place
- Client-centricity supports retention (~90% renewal rate)<sup>1</sup> & repeat business (50% with existing clients)

1. Out of the 10% lease agreements maturing in 2026: 70% have already been extended.  
 2. Building risk is based on fair value, contract risk is based on a single tenant gross rental income.

# Diversified, resilient and high-quality tenant base

Well-spread industry profile across mix of defensive, growing sectors and multiple end-markets



## Top 10 share of rent ~23%<sup>1</sup>

1. Ahold Delhaize	5.3%
2. Kuehne + Nagel	2.9%
3. Greenyard	2.4%
4. ID Logistics	2.3%
5. Pirelli	1.9%
6. Distrilog Group	1.8%
7. Carrefour	1.8%
8. CEVA	1.7%
9. Lidl	1.5%
10. DHL	1.4%

68% end user / 32% 3PL

444 individual clients

13% dedicated e-commerce



- Diversified, creditworthy client base across industries, predominantly large (inter)national corporates
- Clients mainly active in resilient sectors such as food, healthcare, post & parcel delivery and FMCG
- Ongoing geopolitical volatility reinforces logistics real estate as critical infrastructure

1. Every tenant out of the top-10 is spread over multiple locations and contracts within the property portfolio.



08

RESPONSIVE

**FINANCIAL RESULTS**  
**Q1 2026**

Dudelage, LU

# Consolidated results

## Analytical P&L

(in euros x 1,000)

	Q1 2026	Q1 2025	Δ y/y (abs.)	Δ y/y (%)
Rental income, net of rental-related expenses	118,320	110,103	8,216	7.5%
Indemnification related to early lease terminations	2,569	0	2,569	n.r.
Income from energy investments	4,534	4,546	-12	-0.3%
Other operating income/costs	-6,288	-6,473	185	n.r.
<b>Property result</b>	<b>119,135</b>	<b>108,177</b>	<b>10,958</b>	<b>10.1%</b>
Property charges	-5,910	-5,279	-631	11.9%
General company expenses	-6,061	-5,490	-571	10.4%
<b>Operating result (before the result on the portfolio)</b>	<b>107,164</b>	<b>97,407</b>	<b>9,756</b>	<b>10.0%</b>
Financial result (excluding change in the fair value of the financial instruments)	-20,393	-17,805	-2,588	14.5%
Taxes on EPRA Earnings	-2,289	-4,000	1,711	n.r.
Deferred taxes on EPRA Earnings	0	0	0	n.r.
Share in the result of associated companies and joint ventures	4,390	5,005	-614	n.r.
Minority interests	0	0	0	0%
<b>EPRA Earnings</b>	<b>88,872</b>	<b>80,607</b>	<b>8,265</b>	<b>10.3%</b>
Variations in the fair value of investment properties (+/-)	13,389	11,205	2,184	n.r.
Result on disposal of investment property (+/-)	-121	205	-325	n.r.
Deferred taxes on the result on the portfolio (+/-)	-12,978	-20,050	7,071	n.r.
Share in the result of associated companies and joint ventures	1,761	402	1,359	n.r.
<b>Result on the portfolio</b>	<b>2,051</b>	<b>-8,237</b>	<b>10,289</b>	<b>n.r.</b>
Minority interests	0	0	0	n.r.
<b>Result on the portfolio - Group share</b>	<b>2,051</b>	<b>-8,237</b>	<b>10,289</b>	<b>n.r.</b>
Change in the fair value of financial instruments	6,240	-1,442	7,681	n.r.
Share in the result of associated companies and joint ventures	434	735	-301	n.r.
<b>Change in the fair value of financial instruments</b>	<b>6,674</b>	<b>-707</b>	<b>7,380</b>	<b>n.r.</b>
Minority interests	0	0	0	n.r.
<b>Change in the fair value of financial instruments - Group share</b>	<b>6,674</b>	<b>-707</b>	<b>7,380</b>	<b>n.r.</b>
<b>Depreciation and write-down on solar panels - Group share</b>	<b>-2,144</b>	<b>-3,514</b>	<b>1,371</b>	<b>n.r.</b>
<b>Net result (IFRS)</b>	<b>95,453</b>	<b>68,149</b>	<b>27,304</b>	<b>n.r.</b>
Minority interests	0	0	0	n.r.
<b>Net result (IFRS) - Group share</b>	<b>95,453</b>	<b>68,149</b>	<b>27,304</b>	<b>n.r.</b>

# Consolidated results

## Operational

(in %)	Q1 2026	Q1 2025	Δ y/y (abs.)	% Growth
Occupancy rate	97.3%	97.7%	-0.3%	n.r.
Like-for-like rental growth	1.7%	2.3%	-0.6%	n.r.
Operating margin <sup>1</sup>	90.0%	90.1%	-0.2%	n.r.

## Per share data

(in euros per share)	Q1 2026	Q1 2025	Δ y/y (abs.)	% Growth
EPRA Earnings	0.38	0.36	0.02	5.8%
Result on the portfolio - Group share	0.01	-0.04	0.05	n.r.
Change in the fair value of financial instruments - Group share	0.03	0.00	0.03	n.r.
Depreciation and write-down on solar panels - Group share	-0.01	-0.02	0.01	n.r.
Net result (IFRS) - Group share	0.41	0.30	0.10	n.r.
Weighted average number of shares	235,139,589	225,673,029	9,466,560	4.2%

1. Including the proportional share of WDP in the portfolio of the joint ventures.

# Consolidated results B/S

(in euros x 1,000)	31.03.2026	31.12.2025	Δ (abs.)	Δ (%)
Intangible fixed assets	1,372	1,408	-37	n.r.
Investment properties	8,431,480	8,207,921	223,559	2.7%
Other tangible fixed assets (energy assets inclusive)	194,447	186,941	7,506	4.0%
Financial fixed assets	50,965	40,262	10,703	26.6%
Trade debtors and other fixed assets	2,796	237	2,559	1077.6%
Participations in associated companies and joint ventures	363,906	390,777	-26,871	-6.9%
<b>Fixed assets</b>	<b>9,044,966</b>	<b>8,827,546</b>	<b>217,419</b>	<b>2.5%</b>
Assets held for sale	0	0	0	n.r.
Trade receivables	61,913	40,746	21,167	n.r.
Tax receivables and other current assets	17,121	17,252	-130	n.r.
Cash and cash equivalents	20,064	14,786	5,277	n.r.
Deferrals and accruals	21,211	14,069	7,142	n.r.
<b>Current assets</b>	<b>120,309</b>	<b>86,852</b>	<b>33,456</b>	<b>n.r.</b>
<b>Total assets</b>	<b>9,165,274</b>	<b>8,914,399</b>	<b>250,876</b>	<b>2.8%</b>
Capital	244,047	244,047	0	0.0%
Share premiums	2,343,351	2,343,351	0	0.0%
Reserves	2,430,037	2,076,885	353,152	17.0%
Net result for the financial year	95,453	353,918	-258,465	-73.0%
<b>Equity capital attributable to the shareholders of the parent</b>	<b>5,112,888</b>	<b>5,018,201</b>	<b>94,687</b>	<b>1.9%</b>
Minority interests	0	0	0	0%
<b>Equity capital</b>	<b>5,112,888</b>	<b>5,018,201</b>	<b>94,687</b>	<b>1.9%</b>
Non-current financial debt	3,306,044	3,242,454	63,589	2.0%
Other non-current liabilities	274,205	237,197	37,008	15.6%
<b>Non-current liabilities</b>	<b>3,580,249</b>	<b>3,479,651</b>	<b>100,598</b>	<b>2.9%</b>
Current financial debt	297,951	262,232	35,719	13.6%
Other current liabilities	174,187	154,314	19,872	12.9%
<b>Current liabilities</b>	<b>472,138</b>	<b>416,546</b>	<b>55,591</b>	<b>13.3%</b>
<b>Liabilities</b>	<b>4,052,386</b>	<b>3,896,197</b>	<b>156,189</b>	<b>4.0%</b>
<b>Total liabilities</b>	<b>9,165,274</b>	<b>8,914,399</b>	<b>250,876</b>	<b>2.8%</b>

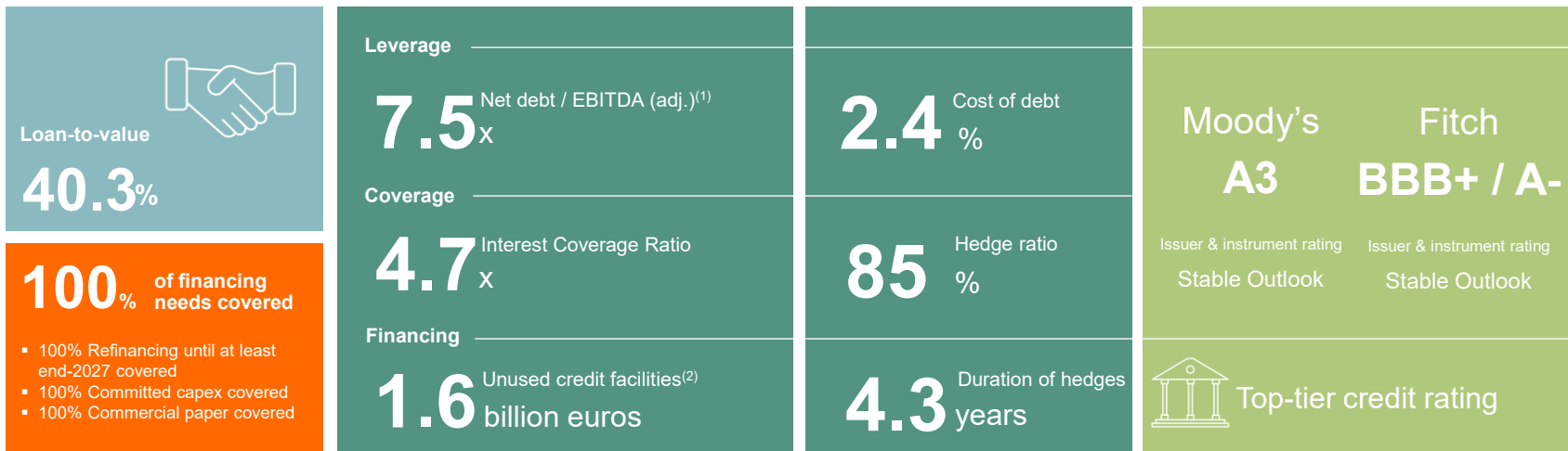
# Consolidated results B/S


## Metrics

	31.03.2026	31.12.2025	Δ (abs.)	Δ (%)
IFRS NAV	21.7	21.3	0.4	1.9%
EPRA NTA	22.2	21.9	0.4	1.8%
EPRA NRV	24.3	23.9	0.4	1.8%
EPRA NDV	22.3	21.8	0.5	2.3%
Share price	22.3	22.1	0.2	0.9%
Premium / (discount) vs. EPRA NTA	0.3%	1.2%	-0.9%	n.r.
Loan-to-value	40.3%	40.1%	0.2%	n.r.
Debt ratio (proportionate)	42.5%	42.2%	0.3%	n.r.
Net debt / EBITDA (adjusted)	7.5x	7.5x	0.0x	n.r.

# Financial management

Ensuring consistency of financial strategy



- 
- Strong inflation-proof cash flow profile (100% CPI-linked)
  - Liquidity requirements 24 months covered, plus buffer for investment opportunities
  - Yearly strengthening of equity through retained earnings & stock dividend and contributions in kind
  - Well-balanced capital structure, unsecured debt & strong track record of access to multiple pools of liquidity

1. The net debt / EBITDA (adjusted) is calculated starting from the proportional accounts: in the denominator taking into account the trailing-twelve-months EBITDA but adjusted to reflect the annualised impact of acquisitions/developments/disposals; in the numerator taking into consideration the net financial indebtedness adjusted for the projects under development multiplied by the loan-to-value of the group (as these projects are not yet income contributing but already (partially) financed on the balance sheet).

2. Excluding the backup facilities for the commercial paper programme which have already been subtracted for the full amount.

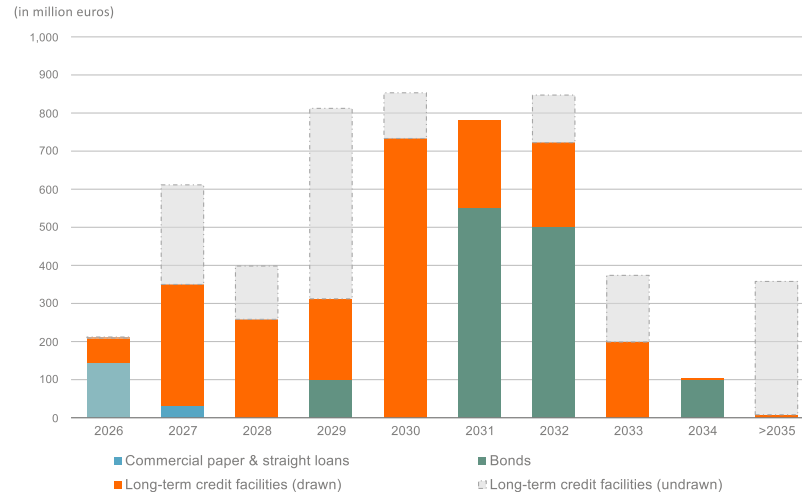
# Debt overview

Solid debt metrics and active liquidity management

60%  
Bank financing

40%  
Bonds CP

## DEBT MATURITIES



2.4 % Cost of debt

85 % Hedge ratio

4.3 years Average debt maturity



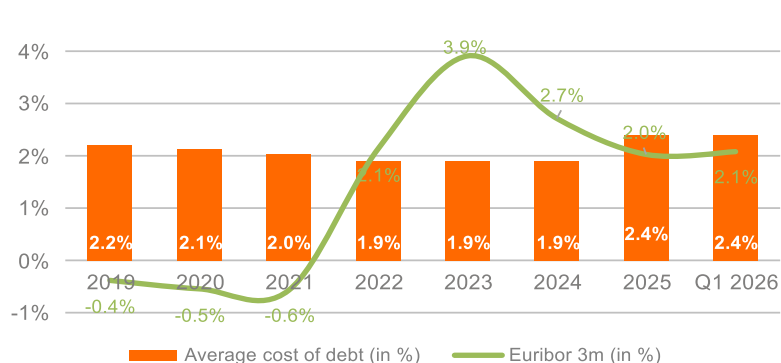
- Well-spread debt maturities with 4-year debt duration on average
- Solid access to unsecured lending through bank loans, private placements and EMTN programme
- Comfortable liquidity position through undrawn credit facilities

# Hedging profile

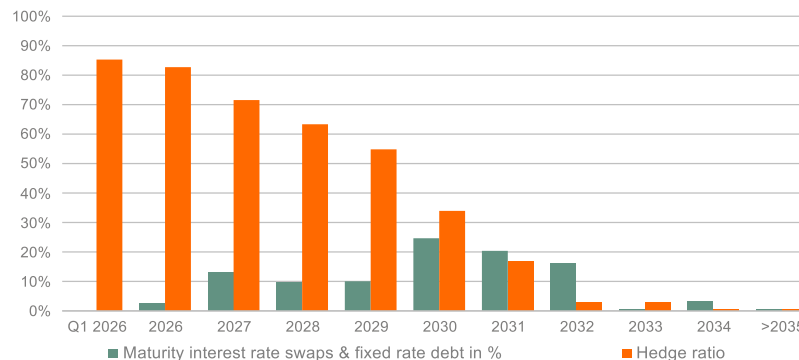
Stable cost of debt and strong hedging profile

4y  
Average  
hedge  
duration

## EVOLUTION COST OF DEBT



## EVOLUTION HEDGE RATIO

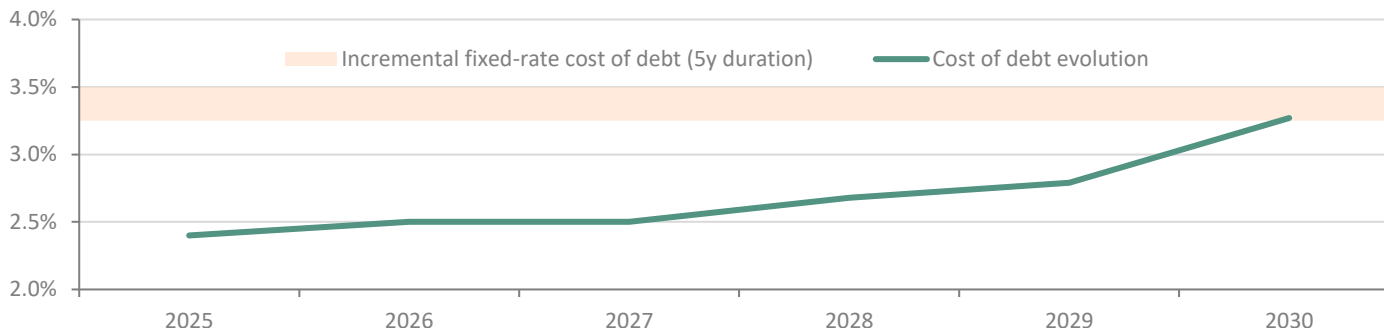


- Cost of debt expected at ~2.5% over 2026
- Thanks to strong debt hedging profile with average hedge maturity of 4y
- Manageable and gradual hedge maturity, safeguarding low cost of debt and cashflow

# Cost of debt | simulation debt and hedging renewals

Cost of debt reset manageable and only gradual

## SIMULATION COST OF DEBT (at constant debt level per 31.12.2025)<sup>(1)</sup>



Note: This simulation reflects the renewal of the existing debt and hedging instruments over the next 5 years, assuming a constant debt level and using the forward interest rate curve as of 31.12.2025. This simulation excludes any additional debt drawdowns under the growth plan and is intended solely to illustrate the organic impact of renewing the in-place debt and hedging instruments.

Cumulative impact limited to 85bps by 2030

Included in the 2030 EPRA EPS guidance of min. €2.00



- Long-term “reset” in cost of debt is only gradual thanks to hedging in place
- Avg. cost of debt expected to gradually increase from 2.40% in 2025 to 3.25% in 2030
- Cumulatively +85bps over the next five year of which half only as from 2030

# Prudent financial policy throughout the cycle

*Strict capital discipline and well-balanced capital structure*

based on

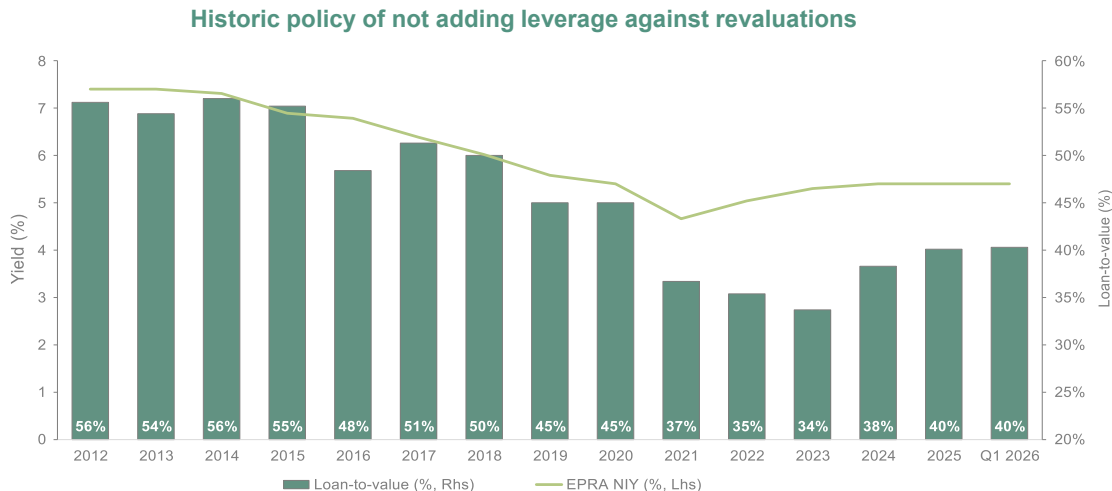
## 40.3%

Loan-to-value

## 5.4%

EPRA NIY

- ✓ No leverage on historic revaluations
- ✓ No impact on Net debt / EBITDA
- ✓ Financial robustness in volatile rate climate



- **Policy:** Loan-to-value across the cycle below 50%
- Low LTV in an environment of yield decompression

> Prudent balance sheet management and not adding leverage against property revaluations

# Financial management driven by cash-flow leverage

Strong track record of issuing equity to calibrate leverage

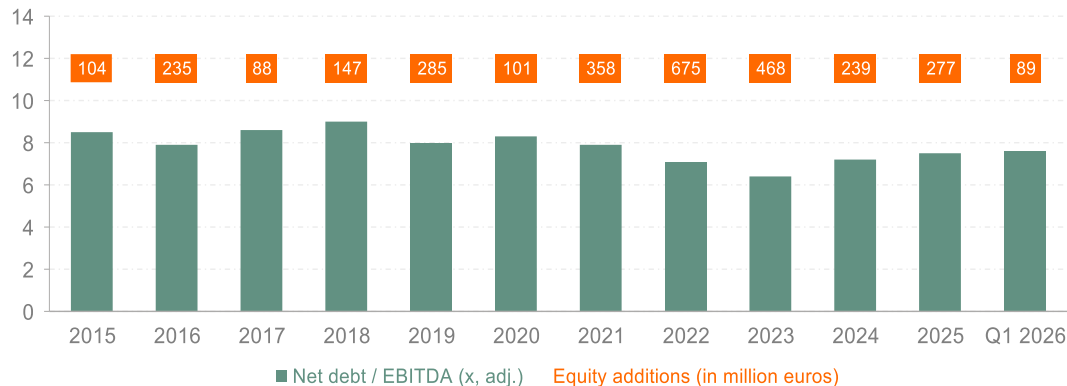
## 7.5x

Net debt / EBITDA (adj.)

## 7.8x

10-year average

- ✓ Real measure of leverage on the business
- ✓ Within control of management
- ✓ Not impacted by property valuations



- **Policy:** Net debt / EBITDA (adj.) around 8x, as embedded in remuneration policy
- New investment commitments funded with minimum 50% equity and maximum 50% debt<sup>1</sup>

> Combined policy metrics<sup>2</sup> imply that no active increase in LTV is possible

1. Investments in aggregate and over time funded with minimum 50% equity and maximum 50% debt  
 2. A net debt / EBITDA (adj.) of ~8x and a loan-to-value of below 50% throughout the cycle.

09

**WDP SHARE**

# Superior total returns by navigating the capital cycle

Supported by strong dividend & earnings growth

CAGRs 2015-25

RETURN ON EQUITY<sup>1</sup>

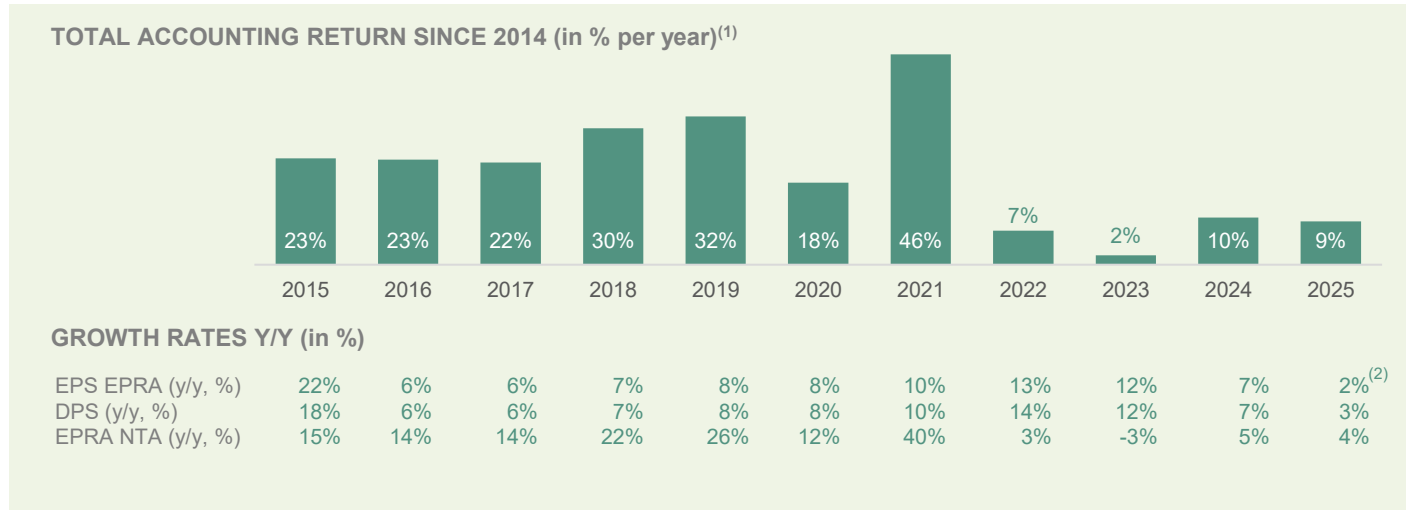
**+19%**

EPRA EPS

**+8%**

EPRA NTA

**+13%**

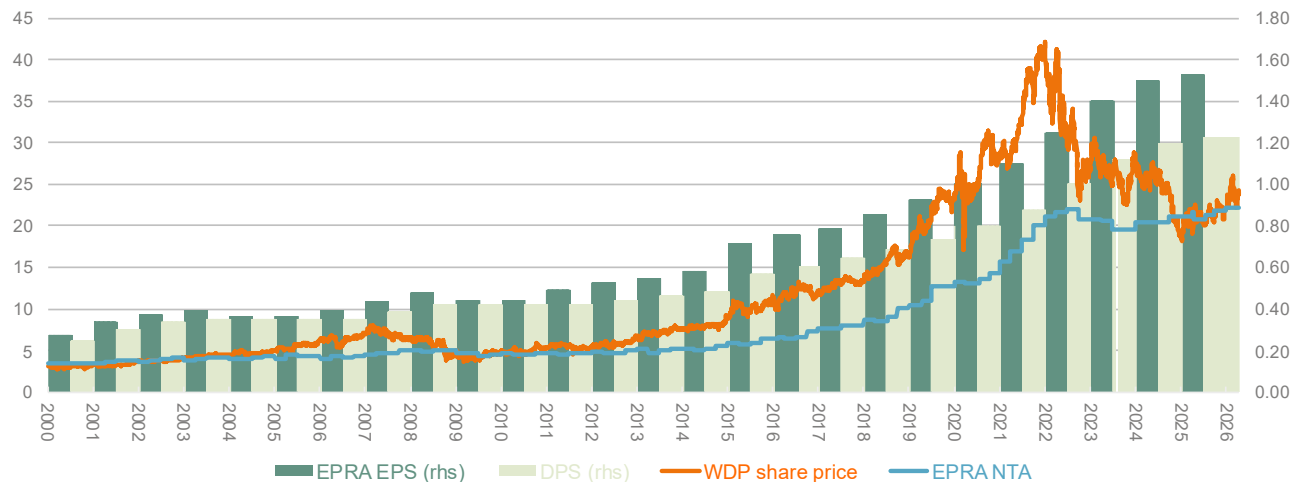


## DRIVING PROFITABLE GROWTH AND STRONG TOTAL RETURNS

1. Return on Equity or total accounting return is calculated as yearly EPRA NTA growth including gross dividends distributed.  
 2. Underlying growth per share of +7% y/y

# Share statistics

## WDP share performance



- Market cap >5.5bn euros
- Free float of 81% - Family Jos De Pauw 19%
- Member of EPRA, Euronext BEL20, AEX, DJSI Sustainability Index World/Europe and GPR indices

# PROJECT

## Q&A

# Disclaimer

Warehouses De Pauw NV/SA, abbreviated WDP, having its registered office at Blakebergen 15, 1861 Wolvenstem (Belgium), is a public regulated real estate company, incorporated under Belgian law and listed on Euronext.

This presentation contains forward-looking information, forecasts, beliefs, opinions and estimates prepared by WDP, relating to the currently expected future performance of WDP and the market in which WDP operates ("forward-looking statements"). By their very nature, forward-looking statements involve inherent risks, uncertainties and assumptions, both general and specific, and risks exist that the forward-looking statements will not be achieved. Investors should be aware that a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in, or implied by, such forward-looking statements. Such forward-looking statements are based on various hypotheses and assessments of known and unknown risks, uncertainties and other factors which seemed sound at the time they were made, but which may or may not prove to be accurate. Some events are difficult to predict and can depend on factors on which WDP has no control. Statements contained in this presentation regarding past trends or activities should not be taken as a representation that such trends or activities will continue in the future.

This uncertainty is further increased due to financial, operational and regulatory risks and risks related to the economic outlook, which reduces the predictability of any declaration, forecast or estimate made by WDP. Consequently, the reality of the earnings, financial situation, performance or achievements of WDP may prove substantially different from the guidance regarding the future earnings, financial situation, performance or achievements set out in, or implied by, such forward-looking statements. Given these uncertainties, investors are advised not to place undue reliance on these forward-looking statements. Additionally, the forward-looking statements only apply on the date of this presentation. WDP expressly disclaims any obligation or undertaking, unless if required by applicable law, to release any update or revision in respect of any forward-looking statement, to reflect any changes in its expectations or any change in the events, conditions, assumptions or circumstances on which such forward-looking statements are based. Neither WDP, nor its representatives, officers or advisers, guarantee that the assumptions underlying the forward-looking statements are free from errors, and neither of them makes any representation, warranty or prediction that the results anticipated by such forward-looking statements will be achieved.



investorrelations@wdp.eu  
www.wdp.eu



**S&P Global**  
Warehouses De Pauw SA  
Equity Real Estate Investment Trusts  
(REITs)  
**Sustainability  
Yearbook Member**  
Corporate Sustainability  
Assessment (CSA) 2024

