# ANSWERS FOR AN ACCELERATING WORLD

9M RESULTS 2014 5 NOVEMBER 2014



## AGENDA

- > Introduction
- > WDP in a nutshell
- > Roll-out growth plan 2013-16
- > Operational review
- > Highlights 9M 2014
- > Results analysis
- > Financing structure
- > WDP share
- Outlook 2014



## INTRODUCTION

#### Existing portfolio

- > High occupancy rate sustained
- > Two important sites relet upfront and to be redeveloped (Willebroek and Grimbergen)

#### New investments

- > Market leadership position in the Benelux confirmed
- > Several new reference transactions and solid pre-let development pipeline in execution

#### **Funding**

- > Equity reinforced through optional dividend
- > First retail bond issue, further diversifying funding sources and extending debt maturity profile















- > Substantial investment volume of ca. 150m euros identified YTD (\*)
  - Matched by synchronized debt and equity issuance

(\*) Consisting of a mix of acquisitions and pre-let development projects.



## INTRODUCTION

#### 2015-16 2014 > Roll out new > A "year of growth plan construction" > 40% or 250m > Multiple new euros of pre-let projects in targeted execution growth identified > Financing secured



- > Already 2/3 of targeted portfolio growth identified
- > Ca. 135m euros pre-let development projects under construction



## WDP IN A NUTSHELL

#### PURE PLAYER IN WAREHOUSE SECTOR

Acquisitions

Portfolios
Sale and rent back

**Developments** 

New build Refurbishments Sustainability

BREEAM Renewable energy

#### **ACTIVE AND FLEXIBLE INVESTOR**

- > Creating long-term partnerships
- > Focus on **sustainable solutions**
- > In-house commercial, development and property management teams

#### **BUILT ON SOLID FOUNDATIONS**

- > Supported by defensive REIT status
- > Geographic diversification
- > Long-dated experience with dedicated strategy for > 35 y



## PRIORITIZE CONTROLLED GROWTH

# Shareholders

- > Improve earnings visibility
- > Access to debt and equity markets
- > Enhance return and conservative risk profile

## Clients

- > Build long-term partnerships
- > Offer creative deal structuring and improve services
- > Diversify risk exposure and create efficiency gains



- > Win/win for all stakeholders
- > Generating visibility and sustainable EPS growth



## BUILT ON STRONG FUNDAMENTALS

- >95% Historical average occupancy rate
  - >8% Consistently high portfolio yield (based on long lease duration)
- <10% Operating expenses as a % of revenues
  - <4% Controlled cost of debt (based on solid risk profile)
- 55-60% Constant capital structure synchronizing debt and equity issuance
  - #40 Headcount combining SME spirit and large cap sophistication



## OPERATING AS A GENUINE COMMERCIAL ENTITY





Understanding clients' needs



Corporate website



Sustainability



Corporate brochure

# Building a sustainable future

Our warehouses provide maximum energy with minimal environmental impact.

→ GENUINE CORPORATE IDENTITY



# ANSWERS FOR ANACCELERATING WORLD

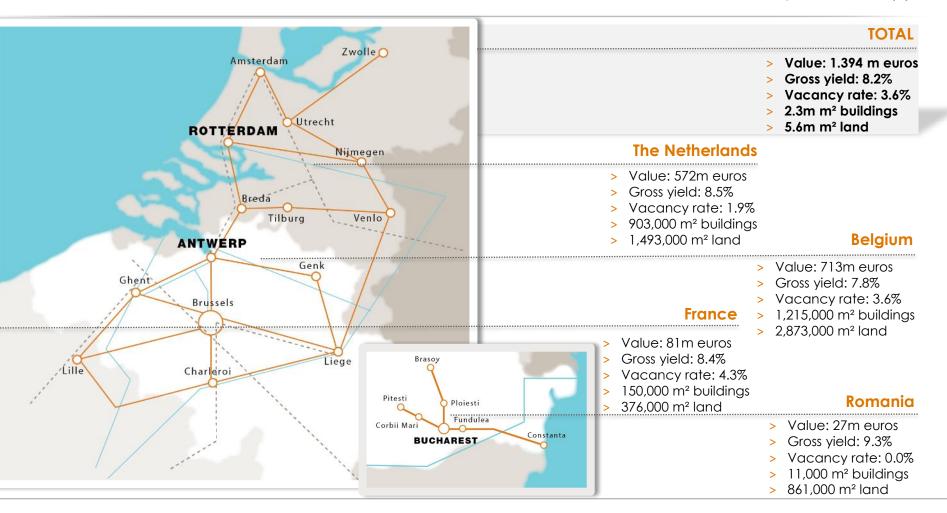






## GEOGRAPHICAL FOOTPRINT

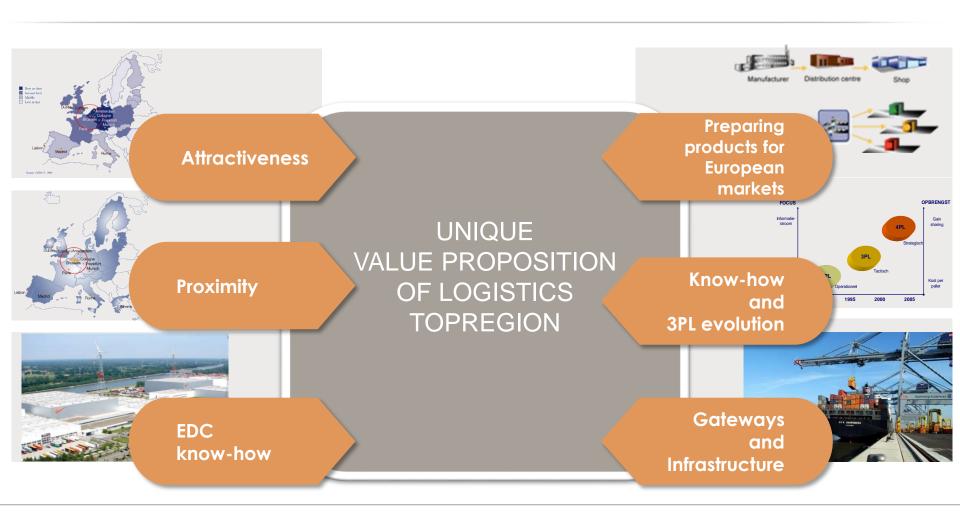
#### Portfolio fair value split Q3 2014(\*)



(\*) Excluding solar panels and including projects, land reserve and assets held for sale. Vacancy rate excluding solar panels (EPRA definition). Including the proportional share of WDP in the portfolio of the joint venture WDP Development RO (51%). In the accounts, this joint venture is reflected through the equity method as from 1 January 2014, conform to the entry into force of 'IFRS 11 – Joint arrangements'.



# HEALTHY SECTOR AND STRATEGIC LOGISTICS LOCATION





## **ROLL-OUT GROWTH PLAN 2013-16**

- > Ambition to grow EPS in 4 years by 20-25% to 4.40-4.60 euros by 2016
- > ... based on:
  - Increasing portfolio with 50% or 600m euros in existing markets, especially the Benelux
    - Acquisitions (direct, sale and rent back, portfolio)
    - Developments for own account on existing and/or new land (subject to pre-letting)
    - Investments in sustainability through 'offset' and 'reduce' (improve CO<sub>2</sub> footprint)
  - Continuation of matching property acquisitions with synchronous debt and equity issuance (\*)
  - Strong operational fundamentals (high occupancy, long lease duration, sustainable rent levels)
  - Controlled cost of debt (based on a solid risk profile)

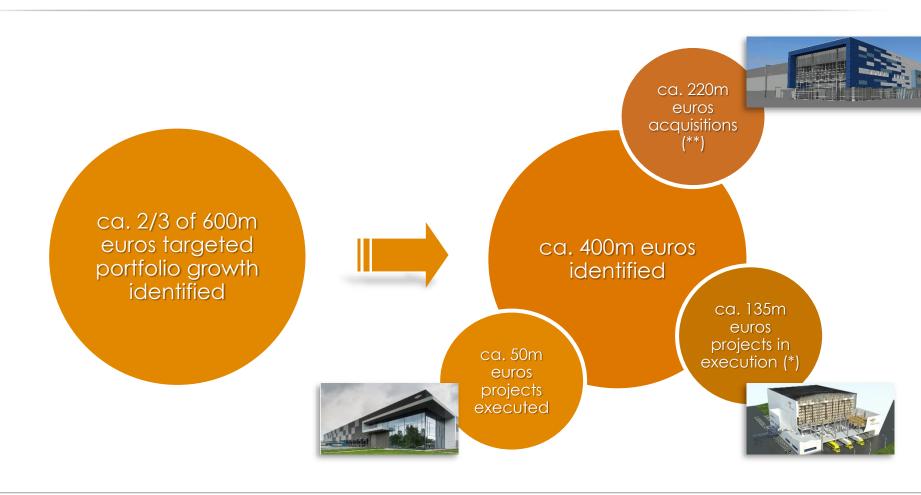


- > Creating growth and profitability
- > Driven by a healthy sector in a strategic region for logistics

(\*) In principle, through stock dividend and contributions in kind.



# **ROLL-OUT GROWTH PLAN 2013-16**



<sup>(\*)</sup> Excluding long-term uncommitted development potential on land reserves and concessions (see slide 28). (\*\*) Net of disposals.



## PURCHASES 2014

Transaction	Country	Surface	Туре
Zaventem	BE	19,000 m²	Multi-unit
Ternat	BE	9,000 m²	Logistic site
Zwolle	NL	18,000 m²	Logistic site
Tilburg	NL	20,000 m²	Logistic site
Echt (Susteren) (*)	NL	73,000 m²	Logistic site
Duiven	NL	23,000 m²	Logistic site
Venray	NL	40,000 m <sup>2</sup>	Logistic site



- Total investment of ca. 145m euros, at 7.5 % gross initial yield (\*\*)
- Further deployment in core Benelux market



<sup>(\*)</sup> The first phase encompassing  $58,000 \text{ m}^2$  was acquired early June 2014. The second phase of  $15,000 \text{ m}^2$  will be purchased at delivery in Q2 2015.

<sup>(\*\*)</sup> All of these acquisitions were realized at prices in line with the fair value determined by independent real estate surveyors.

# THE NETHERLANDS - DUIVEN





# THE NETHERLANDS - VENRAY





# PROJECTS EXECUTED 2014

Location	Country	Surface	Completion	Tenant
Luik (Flémalle)	BE	2,000 m²	Q3 2014	DPD
Bleiswijk	NL	10,000 m²	Q3 2014	MRC Transmark

Total 12,000 m<sup>2</sup>



- Total capex of ca. 10m euros
- Yield on total cost > 8%

# BELGIUM - LUIK (FLÉMALLE) (DPD)





# THE NETHERLANDS – BLEISWIJK (MRC TRANSMARK)



Warehouse with adjoining offices of more than 10,000 m<sup>2</sup>



# PROJECTS IN EXECUTION (PRE-LET)

Location	Country	Туре	Surface	Completion	Tenant	
Vilvoorde	BE	New build	7 000 m²	Q1 2015	Intertrans	
Willebroek, Kon. Astridl. 14-16	BE	New build	10 000 m²	Q1 2015	Distri-Log	
Willebroek, V. Dumonl. 4	BE	Renovation	34 000 m²	Q1 2015	Bakker Logistiek	
Grimbergen (*)	BE	Redevelopment	60,000 m²	Q1 2015	Caterpillar	
Londerzeel	BE	Redevelopment	9,500 m²	Q3 2015	Lantmännen Unibake	
Schiphol	NL	New build	14,000 m²	Q4 2014	Kuehne + Nagel	
Tiel	NL	New build	27,000 m²	Q4 2014	Kuehne + Nagel	
Harderwijk	NL	New build	17,000 m²	Q3 2015	Alcoa	
Zwolle	NL	New build	35,000 m <sup>2</sup>	Q3 2015	wehkamp.nl	
Ploiesti	RO	New build	7 000 m²	Q1 2015	Roquet	
Braila	RO	New build	16 000 m²	Q3 2015	Yazaki	
Total			236 500 m²			



- > Total capex of ca. 135m euros (\*\*)
- > Yield on total cost minimum 8%



<sup>(\*)</sup> The site in Grimbergen is co-owned with Montea Comm. VA in joint ownership on a 50-50 base.

<sup>(\*\*)</sup> This figure does not include the value of the projects prior to renovation, with respect to the redevelopment/extension projects. Hence it refers to the capex to be spent. The cost to date is circa 75m euros.

# BELGIUM – GRIMBERGEN (CATERPILLAR)





# BELGIUM – LONDERZEEL (LANTMÄNNEN UNIBAKE)





# BELGIUM - WILLEBROEK (BAKKER LOGISTIEK GROEP)





# THE NETHERLANDS – SCHIPHOL (KUEHNE + NAGEL)





# THE NETHERLANDS - TIEL (KUEHNE + NAGEL)





# THE NETHERLANDS – ZWOLLE (WEHKAMP.NL)





# THE NETHERLANDS - HARDERWIJK (ALCOA)



Development of warehouse of around 17,000 m², tailor-made for

# DEVELOPMENT POTENTIAL (UNCOMMITTED)

Location	Country	Buildable surface (*)
Port of Ghent	BE	180,000 m² (**)
Heppignies	BE	80,000 m <sup>2</sup>
Trilogiport	BE	50,000 m² (**)
Meerhout	BE	23,000 m² (**)
Sint-Niklaas	BE	16,000 m <sup>2</sup>
Courcelles	BE	10,000 m <sup>2</sup>
Libercourt	FR	24,000 m <sup>2</sup>
Various	RO	tbd



- > Land positions with a fair value of 39m euros
- > Development potential of > 350,000 m<sup>2</sup> (\*\*\*)



<sup>(\*)</sup> Potential surfaces that could be built on the respective sites.

<sup>(\*\*)</sup> Concession.

<sup>(\*\*\*)</sup> Initiation subject to pre-letting, secured financing and permits.

## HIGHLIGHTS 9M 2014 – ON TRACK

#### **OPERATIONAL**

- > Strong fundamentals sustained (occupancy at ca. 97% and lease duration at 7y)
- > Global investment package of (cumulatively) ca. 400m euros identified (roll-out of new growth plan 2013-16)
- > Steadily strengthening operating platform (people and organization)

#### **FINANCIAL**

- Active balance sheet management (synchronized debt and equity issuance)
- > Proceeds from optional dividend and retail bond already re-invested
- Maintenance of liquid position (funding development pipeline secured)

#### **RESULTS**

- > Expected net current result for 2014 confirmed to 4.05 euros per share (\*)
- > Dividend forecast for 2014 of 3.40 euros per share confirmed (+5% compared to 2013)
- > In line with growth plan 2013-16 (targeted cumulative EPS growth of 20-25% over 4 years)

(\*) Based on the weighted average number of outstanding shares.



# HIGHLIGHTS 9M 2014 – ON TRACK

#### **KEY FIGURES**

Operational	30.09.2014	31.12.2013
Fair value of real estate portfolio (incl. solar panels) (in million euros) (*)	1 467,9	1 273,1
Gross rental yield (incl. vacancy) (in %)	8,2	8,2
Net initial yield (EPRA) (in %)	7,5	7,5
Average lease duration (till first break) (in y)	7,3	7,3
Occupancy rate (in %)	97,3	97,4
Like-for-like rental growth (in %)	0,0	1,5
Operating margin (%)	91,8	91,9
Per share data (in euros)	30.09.2014	30.09.2013
Net current result (EPRA)	3,13	2,96
Result on portfolio	0,71	-0,05
IAS 39 result	-0,85	1,17
Net result	2,99	4,08
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NAV (IFRS)	32,8	31,2
	32,8 36,7	

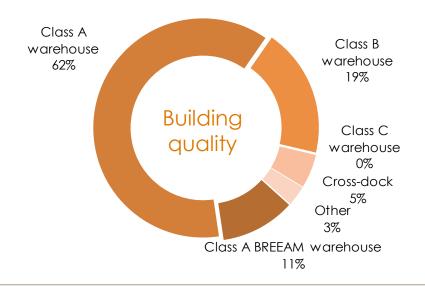
<sup>(\*)</sup> Including the proportional share of WDP in the portfolio of the joint venture WDP Development RO (51%).

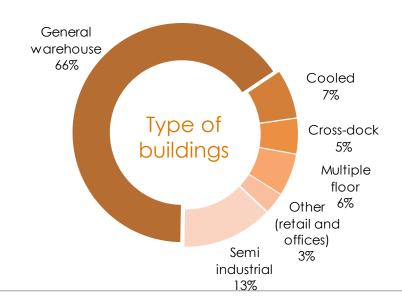


## STRONG PORTFOLIO QUALITY

## > Investments reflect long-term consideration and entrepreneurship

- Locations on strategic logistic corridors
- Robust building quality, integrating sustainability & flexibility throughout lifecycle
- Diversified portfolio and integrated facility management to tailor clients' needs



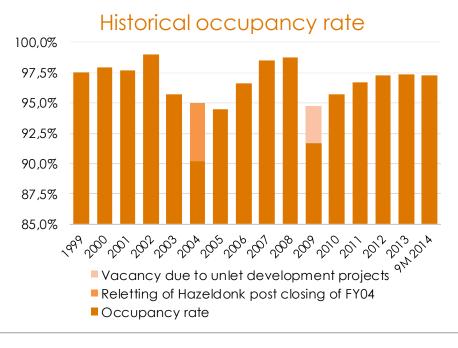


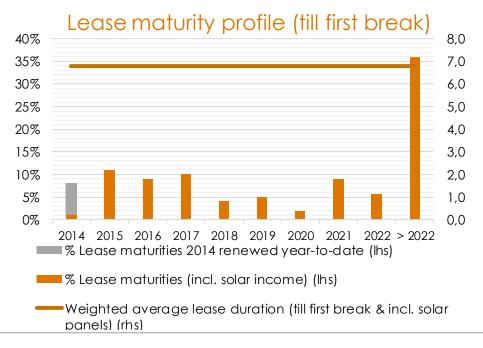


## OCCUPANCY

## > Continued high occupancy

- Occupancy rate 97.3% end Q3 2014(vs. 97.4% end 2013)
- Lease renewal rate of circa 90% over the last 5 years
- More than 90% of rental breaks in 2014 already secured year-to-date



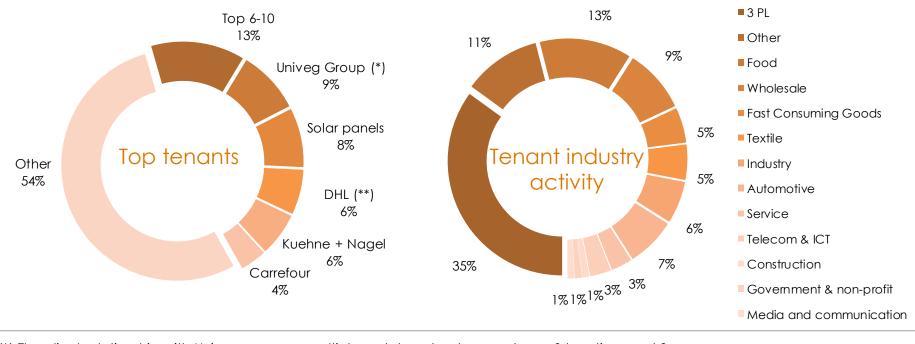




## DIVERSIFIED CLIENT BASE...

## > Well-spread tenant profile

- Active in multiple industries and predominantly large (inter)national corporates
- Healthy mix between end-users and logistic service providers
- Top tenants spread over multiple buildings / businesses / countries (max. building risk <5%)</li>



<sup>(\*)</sup> The client relationship with Univeg concerns multiple rental contracts spread over 2 locations and 2 countries.



<sup>(\*\*)</sup> The client relationship with DHL concerns multiple rental contracts spread over 7 buildings, 2 countries and 3 business units.

## ... WITH LONG-TERM LEASES

## > Income visibility

- Circa 35% of contracts have a duration of minimum 10y
- Focus on long-term quality cash flows
- Strong historical client retention rate & fidelity

#### WEIGHTED AVERAGE LEASE DURATION (in Y)

	TILL FIRST BREAK	TILL EXPIRATION
Rental contracts (excl. solar panels)	6,7	8,6
Rental contracts (incl. solar panels)	7,3	9,1



# 9M 2014 CONSOLIDATED RESULTS (\*)

Net current profit (in euros x 1 000)	9M 2014	9M 2013 restated	% Growth
Rental income, net of rental-related expenses	70 220	61 687	13,8%
Income from solar energy	6 124	5 653	8,3%
Other operating income/charges	523	-199	n.r.
Property result	76 867	67 141	14,5%
Property costs	-2 139	-1 871	14,3%
Corporate overheads	-4 195	-3 421	22,6%
Operating result (before result on the portfolio)	70 533	61 849	14,0%
Financial result excl. IAS 39 result	-19 070	-15 691	21,5%
Taxes on net current result	-89	-38	n.r.
Deferred taxes on net current result	-354	-230	n.r.
Participation in the result of associates and joint ventures	-60	-443	n.r.
Net current result	50 961	45 447	12,1%
Result on the portfolio			
Changes in fair value of property investments (+/-)	11 617	-215	n.r.
Result on the disposals of property investments (+/-)	13	665	n.r.
Participation in the result of associates and joint ventures	-9	-1 163	n.r.
Result on the portfolio	11 621	-713	n.r.
IAS 39 result			
Variation in the fair value of financial instruments	-13 900	17 895	n.r.
IAS 39 result	-13 900	17 895	n.r.
NET RESULT	48 682	62 629	n.r.

<sup>(\*)</sup> As a result of the coming into effect of 'IFRS 11 Joint arrangements', the results and effect on the balance sheet of the joint venture WDP Development RO, in which WDP holds 51%, will be incorporated with effect from 1 January 2014 according to the equity accounting method. Comparable restated historic figures are also shown concerning preceding periods. For the statistics related to the portfolio, the proportional share of WDP in the portfolio of WDP Development RO is always shown (51%).



# 9M 2014 CONSOLIDATED RESULTS

Per share data	9M 2014	9M 2013 restated	% Growth
Net current result (EPRA) (*)	3,13	2,96	5,8%
Portfolio result	0,71	-0,05	n.r.
IAS 39 result	-0,85	1,1 <i>7</i>	n.r.
Net profit (IFRS)	2,99	4,08	n.r.
Weighted average number of outstanding shares	16.278.212	15.352.732	6,0%
Net current result (**)	3,08	2,90	6,2%
Total number of dividend entitled shares	16.539.564	15.655.288	5,6%



<sup>(\*)</sup> Based on the weighted average number of outstanding shares and based on EPRA Best Practices Recommendations (www.epra.com).

<sup>(\*\*)</sup> Based on the total number of dividend entitled shares.

# 9M 2014 CONSOLIDATED B/S (\*)

in euros x 1 000	30.09.2014	31.12.2013 restated	30.09.2013 restated
Intangible fixed assets	118	114	137
Property investments	1 365 351	1 167 733	1 121 952
Other tangible fixed assets (incl. solar panels)	64 505	66 814	65 941
Financial fixed assets	13 608	23 384	19 435
Trade receivables and other fixed assets	5 575	6 800	8 502
Participations in associates and joint ventures	1 536	2 946	0
Fixed assets	1 450 693	1 267 792	1 215 967
Assets held for sale	1 231	2 179	9 712
Trade debtors receivables	7 667	3 578	7 099
Tax receivables and other current assets	5 691	5 465	9 107
Cash and cash equivalents	390	1 579	354
Deferrals and accruals	3 244	2 498	3 760
Current assets	18 222	15 298	30 032
TOTAL ASSETS	1 468 915	1 283 090	1 245 999

<sup>(\*)</sup> As a result of the coming into effect of 'IFRS 11 Joint arrangements', the results and effect on the balance sheet of the joint venture WDP Development RO, in which WDP holds 51%, will be incorporated with effect from 1 January 2014 according to the equity accounting method. Comparable restated historic figures are also shown concerning preceding periods. For the statistics related to the portfolio, the proportional share of WDP in the portfolio of WDP Development RO is always shown (51%).



# 9M 2014 CONSOLIDATED B/S

in euros x 1 000	30.09.2014	31.12.2013 restated	30.09.2013 restated
Capital	128 477	124 898	121 903
Issue premiums	196 261	177 057	159 221
Reserves	169 403	145 451	145 384
Net result of the financial year	48 682	79 674	62 629
Equity capital	542 822	527 080	489 137
Long-term financial debt	658 854	514 899	500 016
Other long-term liabilities	64 485	50 127	53 057
Long-term liabilities	723 339	565 026	553 073
Short-term financial debt	179 404	173 477	184 802
Other short-term liabilities	23 350	17 507	18 987
Short-term liabilities	202 754	190 984	203 789
TOTAL LIABILITIES	1 468 915	1 283 090	1 245 999
METRICS			
NAV (IFRS)	32,8	32,8	31,2
NAV (EPRA)	36,7	35,9	34,7
NNNAV (EPRA)	32,3	32,8	31,2
Share price	57,1	52,7	51,8
Premium / (discount) vs. NAV (EPRA)	55,6%	46,7%	49,7%
Debt ratio	58,1% -	54,6%	56,0%



## FINANCIAL MANAGEMENT

## > Management of capital structure

- Matching property acquisitions with simultaneous debt and equity issuance
- Equity base strengthened by 23m euros through optional dividend
- Debt ratio expected to remain stable in 2014 vs. 2013 (at around 56%)

## > Debt financing

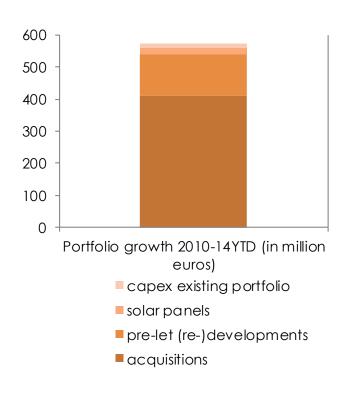
- Retail bond issue of 125m euros with 7y duration at 3.375%
- Buffer of 90m euros committed undrawn long-term credit facilities
- Well-funded development pipeline

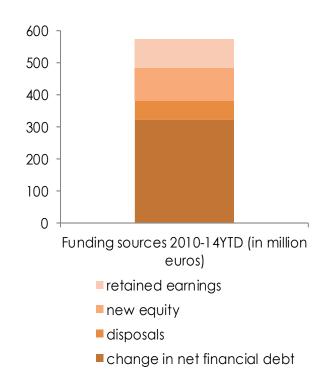
### > Controlled cost of debt

- Good coverage metrics sustained and based on high visibility
- Average financing cost at 3.5% in 9M 2014 (vs. 3.6% in FY 2013)
- High hedge ratio maintained (currently at 76%) with a duration of 5.4y



## MAINTAINING BALANCED CAPITAL STRUCTURE







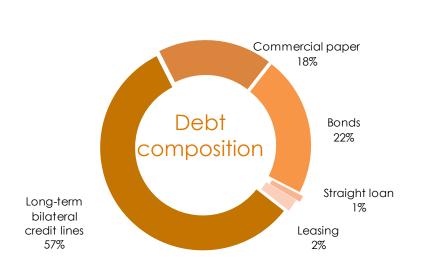
- Total investment of ca. 575m euros in 2010-14 YTD
- > Matching investments with debt and equity issuance



## FINANCING STRUCTURE

### > Solid debt metrics

- Debt ratio Q3 2014 at 58.1%
- ICR at 3.4x based on long-term visibility and high hedge ratio (currently at 76%)
- Cost of debt at 3.5%



#### Evolution hedge ratio 90% 6,0 80% 5,0 70% 60% 4,0 50% 3,0 40% 30% 2,0 20% 1,0 10% 0% 0,0 2015 2016 2017 2018 2019 2020 2021 2022 2023 2014 Hedge ratio — Weighted average hedge duration (y) (rhs)



## FINANCING STRUCTURE

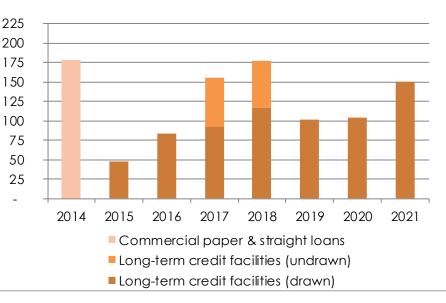
### > Well-spread debt maturities

- Duration of outstanding debt of 3.5y (incl. commercial paper)
- Duration of long-term credit facilities of min. 3.8y and max. 4.1y (\*)
- Committed undrawn long-term credit lines of 90m euros(\*\*)

### Debt maturities (min.) (\*)

#### 225 200 175 150 125 100 75 50 25 2014 2015 2016 2017 2018 2019 2020 2021 Commercial paper & straight loans Long-term credit facilities (undrawn) Long-term credit facilities (drawn)

### Debt maturities (max.) (\*)



<sup>(\*)</sup> Some loans are structured with a renewal option at the discretion of the lenders. The minimum loan duration assumes these renewal options are not exercised. The maximum loan duration assumes the loans are rolled over at the date of the renewal.



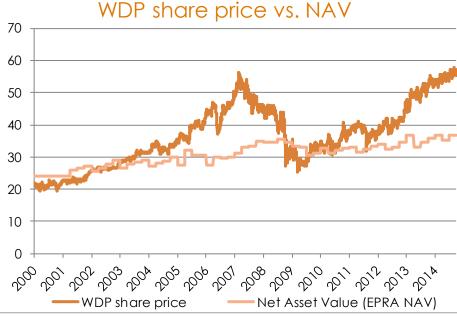
<sup>(\*\*)</sup> Excluding the back-up facilities to cover the commercial paper program and available short-term credit facilities.

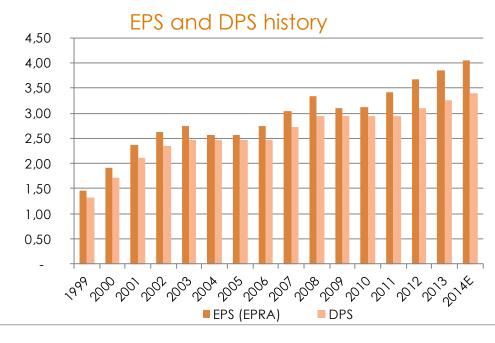
## WDP SHARE

### > Share statistics

- NAV (EPRA) per share of 36.7 euros at Q3 2014
- Market cap of ca. 950m euros

• Free float of 73% - Family Jos De Pauw 27%

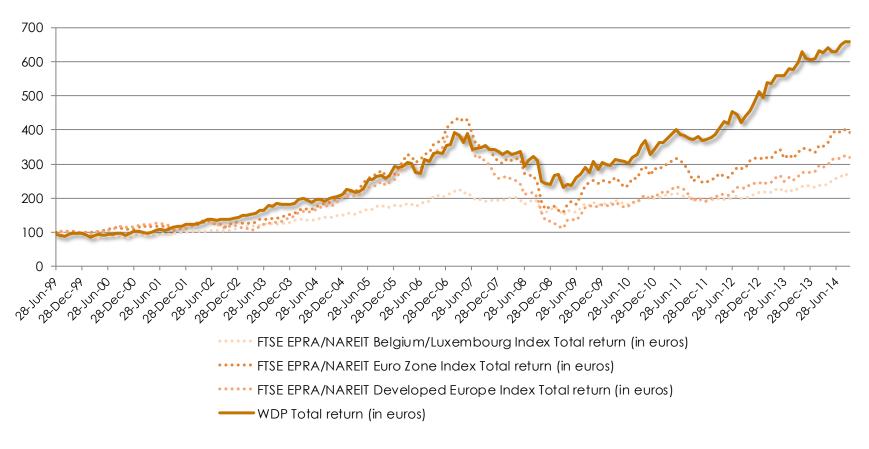






## WDP SHARE

### > Return of WDP share





## OUTLOOK "2014 - Year of construction"



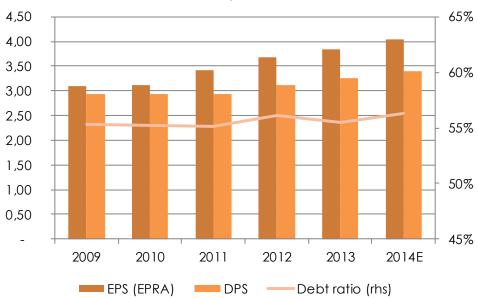
- > Confirmed net current result per share of 4.05 euros (\*)
- > ... based on:
  - high occupancy (projected to be minimum 96% on average throughout 2014)
  - high lease renewal rate (13% lease expiries in 2014, of which already > 90% renewed)
  - investment volume realized and in execution and assuming a constant capital structure with a gearing ratio around 56%
- > Expected net current result per share +5% vs. 2013
- > Expected dividend (payable in 2015) +5% to 3.40 euros per share

<sup>(\*)</sup> Based on the situation and prospects as at today and barring unforeseen events (such as a material deterioration of the economic and financial environment) and a normal level of solar irradiation.



## CONSISTENT PERFORMANCE







- Creating growth and profitability
- > Efficient deployment of capital (debt and equity)



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